

OPERATING BUDGETS

CITY COUNCIL AND TREASURER

The City of Vacaville is a general law city with a Council-Manager form of government. The City Council has five members including the Mayor, who are elected by Vacaville voters on a citywide basis (“at large”) to alternating four-year terms.

The City Council acts as a legislative and policy-making body. The responsibilities of the City Council are to establish and approve the local laws, policies, and budget that guide the current operations and future direction of the City. The City Council also serves as the governing body of the Vacaville Redevelopment Agency and the Vacaville Housing Authority. The City Council appoints the City Manager and the City Attorney.

The City Treasurer, also an elected position, oversees safekeeping of public funds.

BUDGET HIGHLIGHTS

The FY 07-09 budget includes a monthly salary of \$829 for councilmembers and \$70 for the City Treasurer, plus allowances for mileage. The proposed budget includes an increase in mileage allowance from \$45 per month to \$200/month for the City Treasurer. A small amount for training and supplies is also included in the budget.

City of Vacaville
 FY 2007-2009 Budget

CITY COUNCIL & CITY TREASURER

Account Description	2005/2006 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$49,396	\$65,585	\$82,960	\$83,006
Services and Supplies	6,763	6,968	7,298	7,474
Indirect Costs	0	0	0	0
One-time Costs & Tech Replacement	0	0	0	0
Total Operating Expenditures	\$56,159	\$72,553	\$90,258	\$90,480
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$56,159	\$72,553	\$90,258	\$90,481
Source of Funding:				
General Fund - Discretionary Revenue	\$56,159	\$72,553	\$90,258	\$90,481
Total Sources of Funding	\$56,159	\$72,553	\$90,258	\$90,481
Functional Distribution:				
City Council	\$54,659	\$71,016	\$88,563	\$88,785
City Treasurer	1,500	1,537	1,695	1,696
Total Distribution	\$56,159	\$72,553	\$90,258	\$90,481

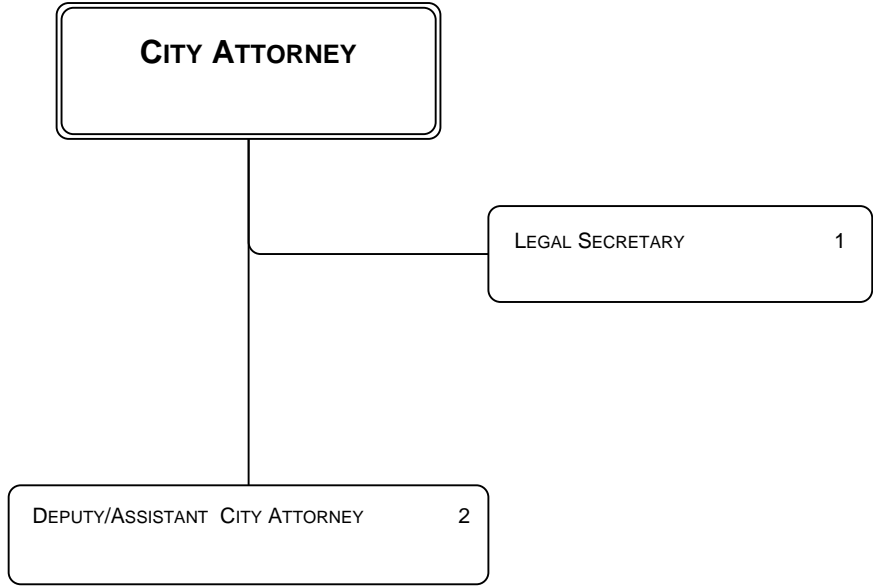
CITY ATTORNEY'S OFFICE

The City Attorney's Office reviews matters coming before the City Council for legal sufficiency; advises City staff and City Council on the legal issues faced by the organization; prepares or reviews ordinances, resolutions, contracts, and other legal documents; and provides for appropriate representation for the City in all legal proceedings. The City Attorney is appointed by the City Council.

BUDGET HIGHLIGHTS

The FY 07-09 proposed budgets for the City Attorney's Office reflects continuation of existing staffing; however, the proposed contracting with a Third Party Administrator for General Liability will enable the department's Legal Secretary to devote more time to other functions.

CITY OF VACAVILLE
CITY ATTORNEY'S OFFICE



TOTAL FULL TIME POSITIONS
4

**City of Vacaville
FY 2007-2009 Budget**

CITY ATTORNEY'S OFFICE

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$735,632	\$767,070	\$858,843	\$896,355
Services and Supplies	43,543	46,250.00	47,408	48,592
Indirect Costs	19,758	25,607.00	22,037	22,214
One-time Costs & Tech Replacement	4,652	5,280.00	4,613	4,582
Total Operating Expenditures	\$803,585	\$844,207	\$932,901	\$971,743
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$803,585	\$844,207	\$932,901	\$971,743
Source of Funding:				
General Fund - Discretionary Revenue	\$803,585	\$844,207	\$932,901	\$971,743
Total Sources of Funding	\$803,585	\$844,207	\$932,901	\$971,743
Functional Distribution:				
City Attorney	\$803,585	\$844,207	\$932,901	\$971,743
Total Distribution	\$803,585	\$844,207	\$932,901	\$971,743

CITY MANAGER'S OFFICE

The City Manager is appointed by the City Council to serve as the chief executive officer of the organization. In addition to providing support to the City Council and administrative direction to City departments consistent with council policies, the City Manager's Office is responsible for intergovernmental relations, economic development, public information, as well as the Americans with Disabilities Act (ADA) Title II compliance and the City's information technology functions.

The budget for the City Clerk function, an elected position responsible for maintaining official City records and the conduct of municipal elections, is also located in the City Manager's Office.

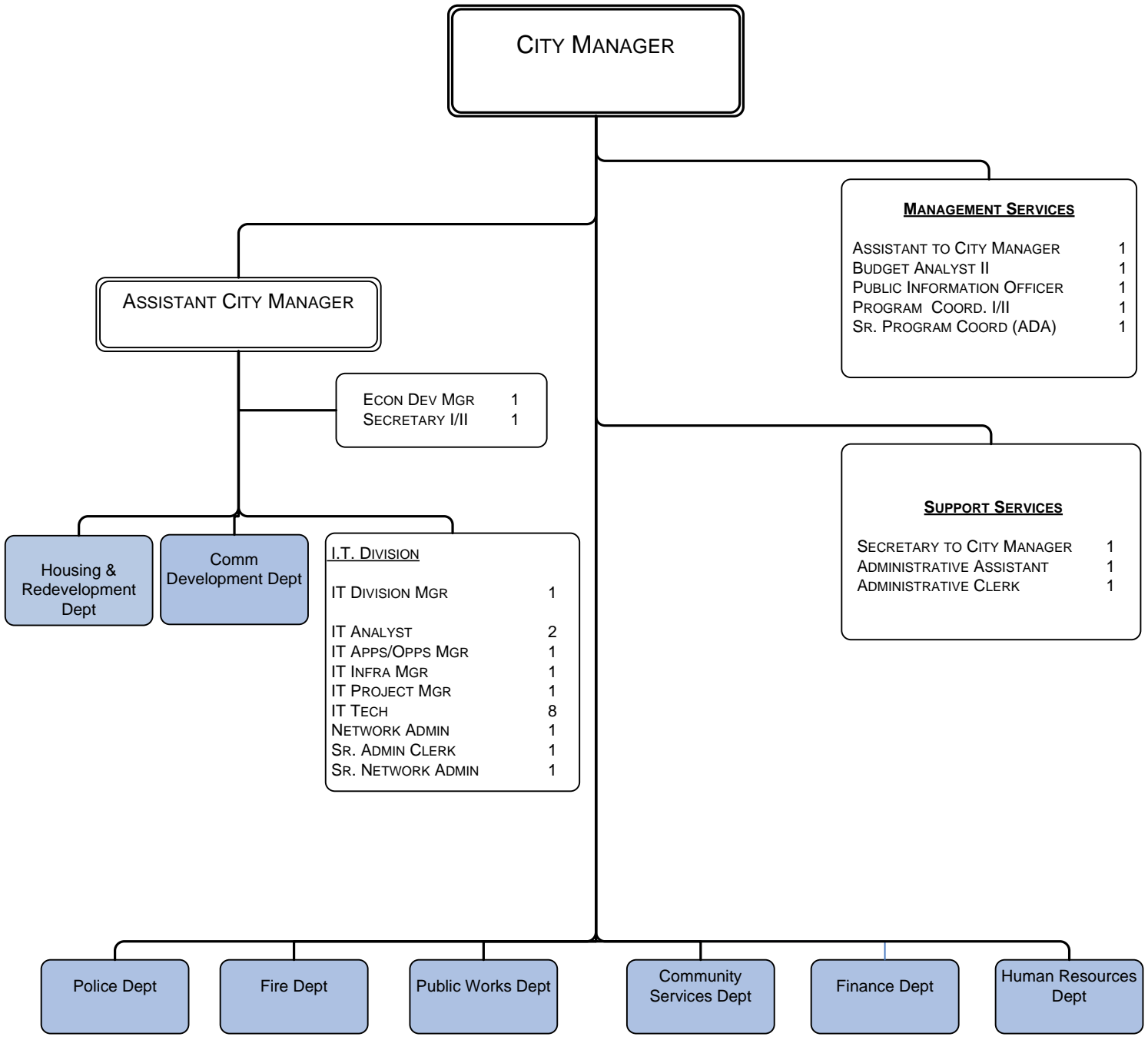
BUDGET HIGHLIGHTS

Based on the goal of providing as transparent a level of government as possible, the proposed FY 07/08 budget for the City Manager's Office includes \$24,000 as the General Fund portion for the printing and mailing of a citywide semi-annual newsletter, and \$2,630 to increase the number of hours and wage for the P-T Video Control Room Operator to assist in the production of Channel 26 programming. The ADA operating budget continues to be supplemented by additional funding in the CIP budget for capital improvements related to the removal of barriers to access. Funds will be expended in FY 07/08 for the upgrade of restrooms in the older section of the McBride Senior Center, per the prioritization of the ADA Advisory Committee.

In FY 06/07, a Senior Network Administrator joined the IT Division staff to facilitate the implementation of major network programs. The IT Division budget proposal includes an additional \$12,500 for part-time interns to assist with Help Desk calls; \$15,000 for overtime related to increased staffing and need for technical aid primarily in public safety; and \$33,000 additional funding for staff training to maintain their technical expertise in order to meet the demands necessitated by the advancing technologies used by departments. Also included is \$15,000 for an organizational review by the Public Technology Institute.

The proposed General Fund CIP budget includes \$100,000 in each of the two budget years to replace outdated data wiring with higher capacity cables at major remote City locations, including the community centers, fire stations, Buck-Eldridge, McBride, and the Corporation Yard. An additional \$75,000 is budgeted in 07/08 for an assessment of the full cost and scope of upgrading the entire City phone system.

CITY OF VACAVILLE
CITY MANAGER'S OFFICE



TOTAL FULL TIME POSITIONS
29

**City of Vacaville
FY 2007-2009 Budget**

CITY MANAGER'S OFFICE

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$2,417,951	\$2,707,371	\$3,038,114	\$3,293,116
Services and Supplies	346,987	265,637	329,260	336,873
Offset for Telecom Charges to Other Depts	(544,467)	(583,443)	(598,029)	(612,980)
Indirect Costs	446,738	501,773	519,895	529,216
One-time Costs & Tech Replacement	55,157	100,181	74,892	59,544
Total Operating Expenditures	\$2,722,366	\$2,991,519	\$3,364,132	\$3,605,769
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$2,722,366	\$2,991,519	\$3,364,132	\$3,605,769

Source of Funding:

General Fund - Discretionary Revenue	\$2,722,366	\$2,991,519	\$3,364,132	\$3,605,769
Total Sources of Funding	\$2,722,366	\$2,991,519	\$3,364,132	\$3,605,769

Functional Distribution:

City Manager/City Clerk	\$786,527	\$1,073,358	\$1,104,807	\$1,175,671
Accessibility Programs (ADA Title II) *	-	88,529	102,392	108,723
Information Technology & Telecomm	1,935,839	1,829,632	2,156,933	2,321,375
Total Distribution	\$2,722,366	\$2,991,519	\$3,364,132	\$3,605,769

* Shown in Public Works Department in FY 05-06.

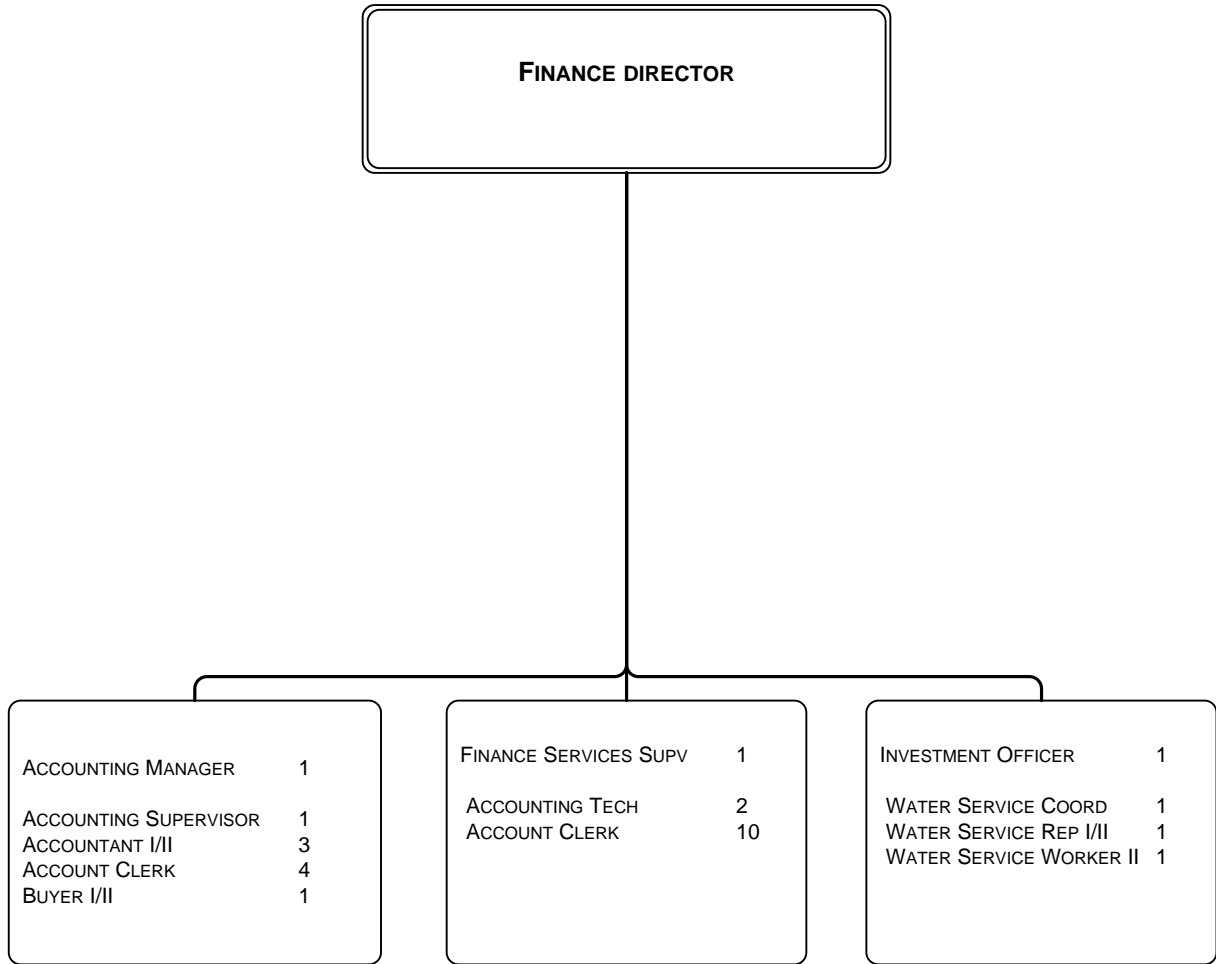
FINANCE DEPARTMENT

The Finance Department is responsible for the following activities: financial accounting and reporting systems; employee payroll; accounts payable and accounts receivable; meter reading, utility billing and collection; cash and investment portfolio management; and ongoing administration of the City's long-term debt transactions and community facilities districts. The department has received state and national awards for excellence in financial reporting for the past 15 years.

BUDGET HIGHLIGHTS

Major operating goals for budget period include: implementing on-line bill pay and the ability to set up automatic payments for our utility customers; ongoing implementation of the water meter radio-read program; a comprehensive review and update of the City's purchasing policies and procedures; working in conjunction with the City Council and City Manager in establishing an audit committee; and developing performance measures for the Finance Department.

FINANCE
DEPARTMENT



TOTAL FULL TIME POSITIONS
28

**City of Vacaville
FY 2007-2009 Budget**

FINANCE DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$1,803,617	\$2,019,568	\$2,289,617	\$2,398,880
Services and Supplies	365,440	358,804	382,660	291,669
Indirect Costs	78,365	77,908	80,224	127,191
One-time Costs & Tech Replacement	37,215	42,239	43,069	82,625
Total Operating Expenditures	\$2,284,637	\$2,498,519	\$2,795,570	\$2,900,365
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$2,284,637	\$2,498,519	\$2,795,570	\$2,900,365
Source of Funding:				
General Fund - Discretionary Revenue	\$2,014,946	\$2,243,719	\$2,460,113	\$2,554,472
General Fund - Functional Revenue	269,691	254,800	335,457	345,893
Total Sources of Funding	\$2,284,637	\$2,498,519	\$2,795,570	\$2,900,365
Functional Distribution:				
Finance Admin	\$415,355	\$419,982	\$454,572	\$456,678
General Accounting	828,323	958,062	1,099,372	1,149,215
Revenue and Collections	1,040,959	1,120,475	1,241,626	1,294,472
Total Distribution	\$2,284,637	\$2,498,519	\$2,795,570	\$2,900,365

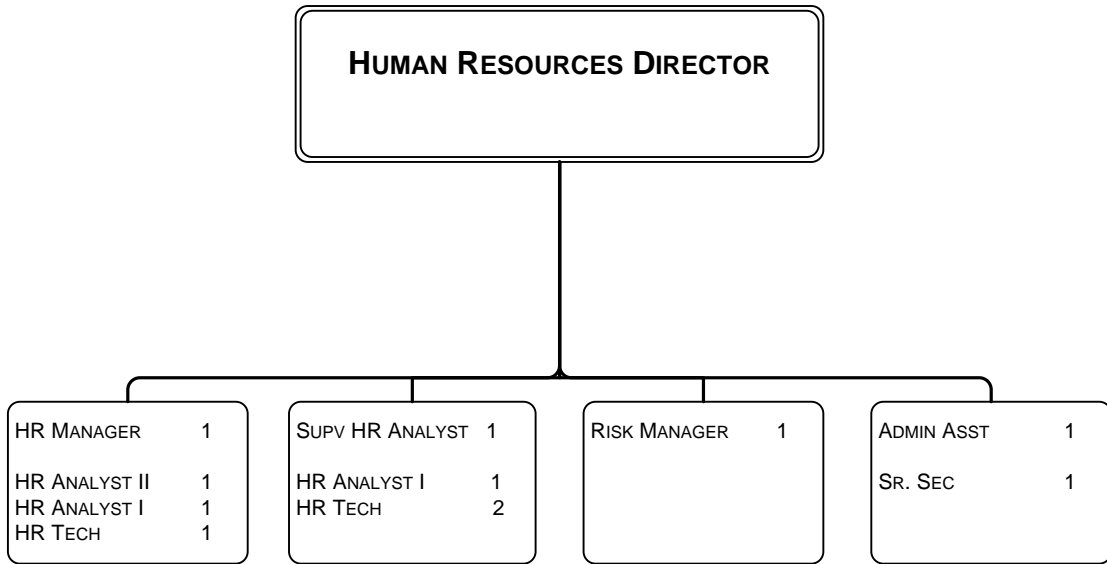
HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides recruitment, classification, salary and benefits administration, workers compensation, training and development, and employee relations services. A new Director was hired at the beginning of the last fiscal year to head the department that was newly separated from Administrative Services. Full-time staffing was enhanced by two positions.

BUDGET HIGHLIGHTS

The department is completing negotiations and the development of new Memoranda of Understanding with each of the City's bargaining units. The department's goals for FY 07-09 include the continued management of a high volume of recruitments that result, in part, from the expected level of retirements. The recruitment process has been streamlined by the use of the recently implemented NeoGov system for online applications. Other priorities in the upcoming years include enhancing local hiring opportunities, developing a long-term succession and leadership planning strategy rooted in the City's Core Values, and updating the citywide safety program for the well-being of our employees as well as loss control.

HUMAN RESOURCES
DEPARTMENT



TOTAL FULL TIME POSITIONS
12

City of Vacaville
 FY 2007-2009 Budget

HUMAN RESOURCES DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$1,311,419	\$1,123,900	\$1,180,265	\$1,167,057
Services and Supplies	219,554	92,440	128,629	198,405
Indirect Costs	22,827	47,774	41,734	42,158
One-time Costs & Tech Replacement	0	6,098	32,439	23,616
Total Operating Expenditures	\$1,553,800	\$1,270,212	\$1,383,067	\$1,431,236
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$1,553,800	\$1,270,213	\$1,383,067	\$1,431,236
Source of Funding:				
General Fund - Discretionary Revenue	\$1,546,800	\$1,241,213	\$1,376,532	\$1,424,538
General Fund - Functional Revenue	7,000	6,535	6,535	6,698
Total Sources of Funding	\$1,553,800	\$1,270,213	\$1,383,067	\$1,431,236
Functional Distribution:				
Human Resources	\$1,553,800	\$1,270,213	\$1,383,067	\$1,431,236
Total Distribution	\$1,553,800	\$1,270,213	\$1,383,067	\$1,431,236

DEPARTMENT OF HOUSING AND REDEVELOPMENT

The Department of Housing and Redevelopment (DHR) is responsible for implementing housing, revitalization, and neighborhood services for the City. DHR operates the Section 8 rent subsidy programs for both the City and Solano County; and administering federal Community Development Block Grant (CDBG) funds to benefit lower income households and neighborhoods. In addition, DHR functions as a community revitalization lender for housing occupied by low income renter or owner households and coordinates revitalization efforts in downtown Vacaville and other Redevelopment project areas. DHR also operates the Code Compliance program and serves as staff for the Vacaville Redevelopment Agency (RDA). Vacaville has two Redevelopment Areas, formed in 1982: Vacaville Community Redevelopment Area (Area I) and I-505/80 Redevelopment Area (Area II). A combined Low Income Housing Fund (LIHF) is funded by a 20% set-aside of redevelopment tax increment revenue.

PERFORMANCE MEASURES

DHR ensures that redevelopment funds are spent on eligible activities and in compliance with agreements, including the set-aside for affordable housing. Performance measures for other programs are based on the funding source requirements. Performance measurement data for Code Compliance, the only General Funded program in DHR, are summarized below. Fiscal Year 07-08 will be the first year that Code Compliance is fully staffed with four technicians in the field. Performance measures and goals will be closely monitored over the next year.

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
Percent of urgent complaints responded to within 1 working day	100%	97%
Percent of non-urgent complaints responded to within 3 working days	100%	95%

BUDGET HIGHLIGHTS

In the upcoming budget years, DHR will continue to work on projects such as development of the Nut Tree Hotel/Conference Center as well as the remaining retail, office, and housing sites, updating the downtown parking study and evaluating the feasibility of a multi-floored parking structure, and the revitalization of historic East Main Street and Bush Street areas in the Opportunity Hill target area. In addition, Redevelopment staff will be working on a new Master Plan for the remaining 180 vacant acres at Centennial Park and a habitat mitigation plan. The Special Projects Division will continue to work with local non-profit housing corporations and local developers to eliminate blight through the creation of new affordable housing units, including expanded efforts to acquire, renovate, and/or manage rental housing that is creating public safety concerns. Additionally, staff will be implementing three First Time Homebuyer Development Programs, as well as to develop a strategy to acquire in-fill properties and construct single family housing.

The Neighborhood Services Division will continue revitalization activities in targeted areas utilizing the "Neighborhood Team" (N-Team) approach, including affordable housing applicant screening and problem tenant identification, the Crime Free Multi-Family Program, and multi-disciplinary inspections. DHR intends to renew the contract

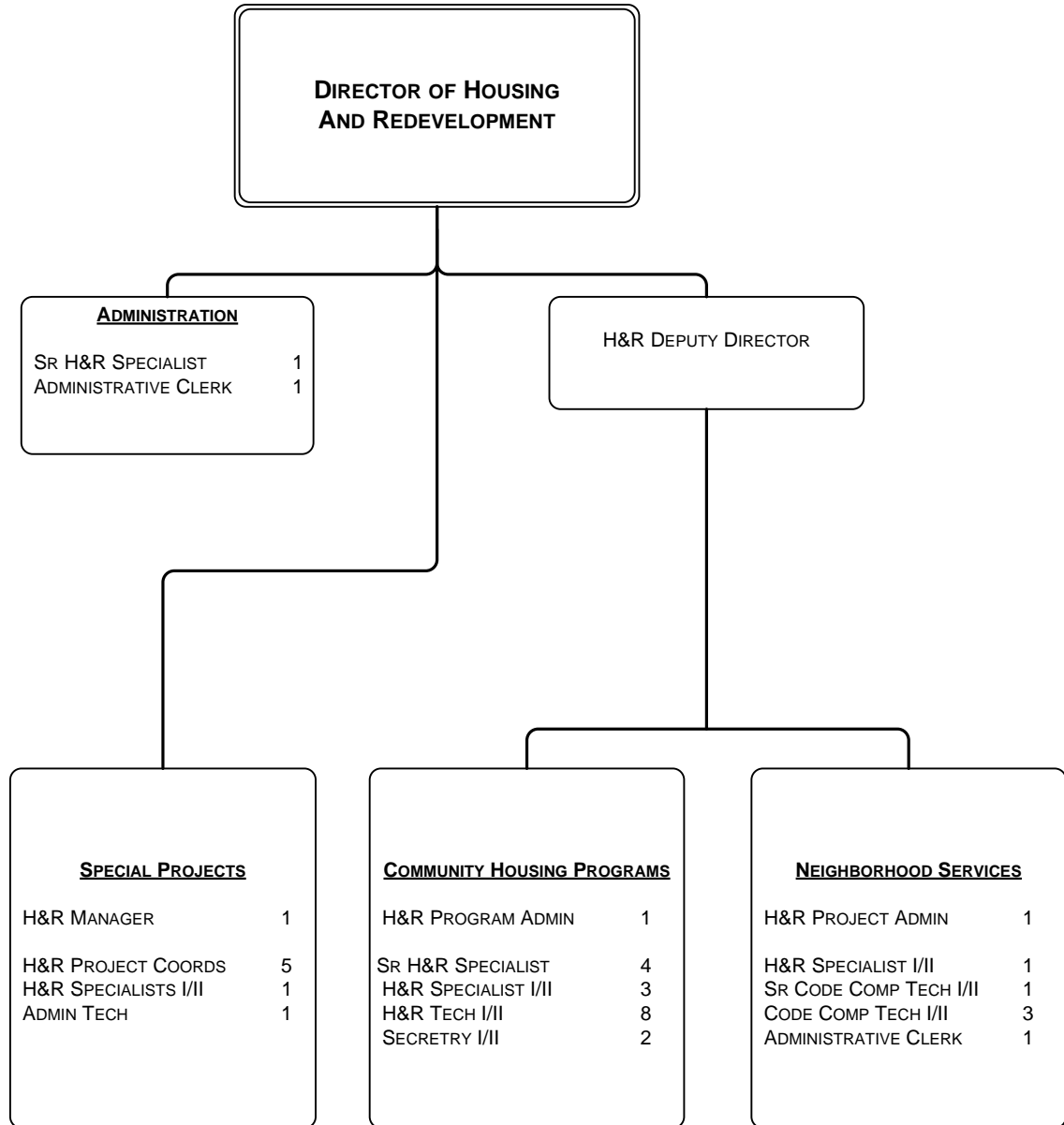
with Vacaville Neighborhood Boys and Girls Club for operation of the two Neighborhood Centers, including a Teen Annex located in the Trower and Mariposa CDBG target areas.

Through its coordination with local public and private agencies, the Housing Division will continue to administer Family Self-Sufficiency and Homeownership Programs which provide opportunity for assisted families to achieve economic independence, self-sufficiency and homeownership.

Funding will also be allocated from the RDA budget in support of the environmental impact report for future development in the I-80 /I-505 redevelopment project area in FY 07/08, as well as \$500,000 or approximately one-half of the cost to update the General Plan, commencing in 2008.

The proposed operating budget for the RDA is adopted separately from the City operating budget. RDA expenditures are shown in three categories: Services Contract with City (staff and associated costs), Shared Revenues (primarily pass-throughs to the State and County), and Projects (including project debt and assessments).

CITY OF VACAVILLE
DEPARTMENT OF HOUSING & REDEVELOPMENT



TOTAL FULL TIME POSITIONS
37

**City of Vacaville
FY 2007-2009 Budget**

**HOUSING AND NEIGHBORHOOD SERVICES
DEPT OF HOUSING & REDEVELOPMENT**

Account Description	2005/2006 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$1,664,247	\$1,998,030	\$2,260,416	\$2,371,248
Services and Supplies	11,378,536	11,983,283	12,525,541	13,343,958
Debt Service and Indirect Costs	314,656	344,039	498,660	500,241
Major One-Time Expenditures	89,685	25,967	15,383	15,383
Total Operating Expenditures	\$13,447,124	\$14,351,319	\$15,300,000	\$16,230,829
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$13,447,124	\$14,351,319	\$15,300,001	\$16,230,829

Source of Funding:

General Fund - Discretionary Revenue	\$302,028	\$422,489	\$278,814	\$293,171
General Fund - Functional Revenue	60,000	60,000	78,418	80,378
Special Revenue - Federal Housing Asst	10,201,559	10,806,976	11,272,989	12,069,615
Special Revenue - Solano County (1)	2,121,823	2,379,816	2,474,461	2,544,669
Special Revenue - CDBG Loan	0	0	268,279	0
Special Revenue - NCP Loan Program	0	0	223,332	525,000
Special Revenue - CDBG	680,653	582,411	575,973	587,492
Special Revenue - HUD	129,790	125,375	48,951	51,462
Prior Year Carryovers/Repayments	(48,729)	(25,749)	78,784	79,042
Total Sources of Funding	\$13,447,124	\$14,351,319	\$15,300,001	\$16,230,829

Functional Distribution:

Code Compliance (General Fund)	\$362,028	\$361,050	\$357,232	\$373,549
CDBG Programs	631,924	678,103	654,757	666,534
Housing Assistance Programs	10,071,310	10,576,946	11,272,019	11,565,547
Housing Counseling	0	0	0	0
HOME Investment Partnership	0	17,015	17,717	18,383
Youthbuild	108,384	75,000	0	0
Comprehensive & Emergency Housing Counsel	21,406	33,360	31,234	33,079
Housing Rehabilitation Programs	130,249	230,030	492,581	1,029,068
County Housing Assistance Program (1)	2,121,823	2,379,815	2,474,461	2,544,669
Total Distribution	\$13,447,124	\$14,351,319	\$15,300,001	\$16,230,829

(1) Solano County Housing Authority contracts with Vacaville Housing Authority to administer the County's housing assistance program. Assistance payments of \$2 million excluded from FY 2005/2006 adopted budget.

**City of Vacaville
FY 2007-2009 Budget**

VACAVILLE REDEVELOPMENT AGENCY

Account Description	2005/2006 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Services Contract with City	\$2,227,968	\$1,572,601	\$2,905,780	\$3,042,166
Shared Revenues & Admin Fees	11,183,094	11,400,561	11,459,820	11,522,043
Program & Project Expenditures*	2,261,125	4,275,650	6,588,311	3,455,705
State Takeaway (ERAF)	1,654,370	0	0	0
Debt Service	8,217,311	6,270,882	6,440,720	5,365,791
Total Operating Expenditures	\$25,543,868	\$23,519,694	\$27,394,631	\$23,385,705
Cost Distributions		1,128,750	0	0
Net Operating Expenditures	\$25,543,868	\$24,648,444	\$27,394,631	\$23,385,705
Source of Funding:				
Redevelopment Agency Revenue	\$25,543,868	\$24,648,444	\$27,394,631	\$23,385,705
Total Sources of Funding	\$25,543,868	\$24,648,444	\$27,394,631	\$23,385,705
Functional Distribution:				
Combined Housing Set Aside (20%)				
Services Contract with City	\$952,810	\$1,298,138	\$1,557,573	\$1,635,225
Shared Revenues & Admin Fees	590,581	598,429	616,520	635,516
Program & Project Expenditures*	1,385,323	870,626	3,729,084	590,289
Debt Service		1,146,109	1,624,766	1,718,178
Subtotal	\$2,928,714	\$3,913,302	\$7,527,943	\$4,579,208
Vacaville Community Redev Area (Area 1, 80%)				
Services Contract with City	\$480,520	\$502,233	\$529,055	\$552,379
Shared Revenues & Admin Fees	1,807,218	1,997,416	2,015,028	2,033,521
Program & Project Expenditures*	766,270	628,682	228,477	234,065
State Takeaway (ERAF)	467,031	0	0	0
Debt Service	2,741,856	2,777,468	1,921,971	1,919,975
Subtotal	\$6,262,895	\$5,905,799	\$4,694,531	\$4,739,940
I-505/80 Redevelopment Area (Area 2, 80%)				
Services Contract with City	\$794,638	\$900,980	\$819,152	\$854,562
Shared Revenues & Admin Fees	8,785,295	8,804,716	8,828,272	8,853,006
Program & Project Expenditures*	109,532	2,776,342	2,630,750	2,631,351
State Takeaway (ERAF)	1,187,339	0	0	0
Debt Service	5,475,455	2,347,305	2,893,983	1,727,638
Subtotal	\$16,352,259	\$14,829,343	\$15,172,157	\$14,066,557
Total Distribution	\$25,543,868	\$24,648,444	\$27,394,631	\$23,385,705

Notes:

RDA contributions to capital projects are shown only on the CIP budget.

COMMUNITY DEVELOPMENT DEPARTMENT

The Community Development Department coordinates all private development in the City. It provides long-range and current planning, zoning administration, building inspection and permit services, and development engineering services. Community Development serves as staff to the Planning Commission. The department is primarily funded by service fees and permit charges.

BUDGET HIGHLIGHTS

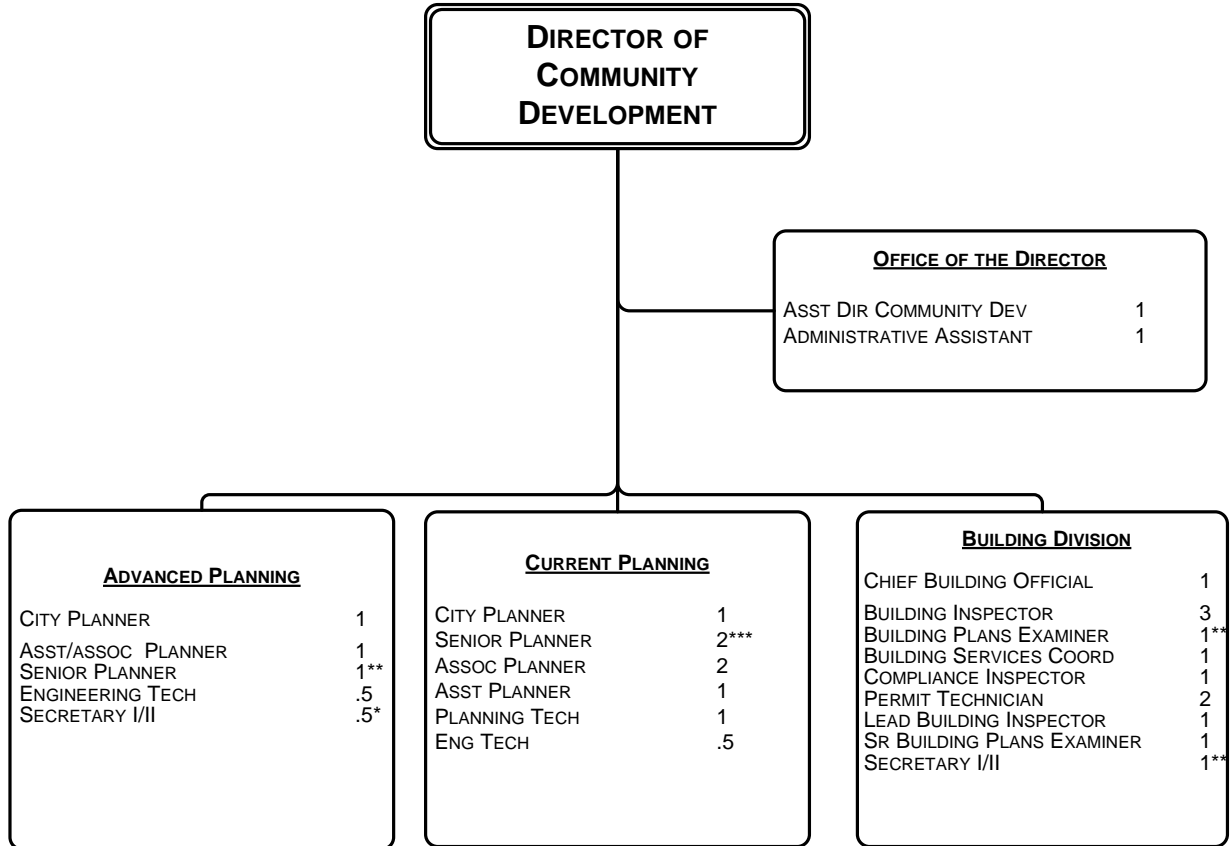
Over the past year, the Community Development Department has been working on processing of the final maps, building permits and public improvement plans for Reynolds Ranch, Southtown, and the Nut Tree. Site work has commenced and completed buildings can be seen at all of these projects. Lagoon Valley has been delayed due to a legal challenge. Construction continues on the 500,000 square foot addition to Genentech and on the 150-bed Kaiser hospital and medical office building (219,382 square feet). The State Insurance Compensation Fund project was approved for 430,000 square feet, and the first phase is under construction, as well.

Also in the past year, the Department underwent several organizational changes including the transfer of the Development Engineering Division to the Public Works Department and the retirement of the Assistant Director. While the number of new development applications has declined, several large commercial and residential projects continue to require department services. Several vacant positions in the department will remain unfilled in FY 07-08 and will be reevaluated in FY 08-09. One of the two Assistant Director positions will be eliminated. The department will be further reorganized by separating the Planning Division into Current Planning and Advanced Planning divisions, enabling the department to more effectively track costs associated with the long-range planning functions.

In addition to the salary savings outlined above, the proposed budget also includes: one-time funding of \$200,000 to replace the current Building Division software system; \$15,900 for training and certification in the new California Building Code amendments that will be effective in 2008; and, \$20,285 in overtime costs for in-house plan checking services previously conducted by a consultant. The Department continues to participate in a citywide project to coordinate and further develop our geographic information system (GIS).

Estimated revenues from fees and charges for FY 07-08 total approximately \$3.9 million and balance the same level of expenditures. The estimated level for FY 08-09 is \$4,010,000. These revenue levels are based on proposed changes to permit fees which would, over the two-year period, bring the fees to the full-cost recovery level proposed in the 2006 fee study in order to overcome the Department's significant structural deficit. Because fee revenue can vary dramatically from year to year due to fluctuations in development activity, the Community Development Department attempts to maintain reserves of approximately \$1 million. This budget further reflects an increase in the level of RDA funding in FY 07/08, returning it to previous levels. This support will allow for the environmental impact report for future development in the I-80 /I-505 redevelopment project area; and \$500,000 or approximately one-half of the cost to update the General Plan, commencing in 2008.

CITY OF VACAVILLE
COMMUNITY DEVELOPMENT DEPARTMENT



*Secretary I/II position shared with Public Works.

**Position is currently suspended.

***1 position is currently suspended.

TOTAL FULL TIME POSITIONS
22.5

City of Vacaville
 FY 2007-2009 Budget

COMMUNITY DEVELOPMENT DEPT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$2,819,158	\$3,590,230	\$3,234,261	\$3,366,063
Services and Supplies	38,887	433,885	559,452	658,223
Indirect Costs	590,730	141,227	108,634	108,356
One-time Costs & Tech Replacement	54,552	267,627	40,939	40,668
Total Operating Expenditures	\$3,503,327	\$4,432,969	\$3,943,286	\$4,173,310
Cost Distributions	451,612	502,542	527,669	554,053
Net Operating Expenditures	\$3,954,939	\$4,935,511	\$4,470,955	\$4,727,363

Source of Funding:

Building Related Fund Revenue	\$3,072,449	\$2,913,933	\$2,932,017	\$3,589,190
Transfer In - General Fund	20,000	20,000	20,000	20,000
Transfer In - Redevelopment Agency	431,612	431,612	900,000	900,000
Other - Building Related Fund Balance	430,878	1,569,966	618,938	218,173
Total Sources of Funding	\$3,954,939	\$4,935,511	\$4,470,955	\$4,727,363

Functional Distribution:

Administration	\$1,307,100	\$1,154,875	\$1,208,280	\$1,235,568
Planning	1,082,008	1,495,034	1,280,888	1,339,265
Building Inspection	1,079,681	1,728,326	1,525,173	1,678,234
Development Engineering	486,150	557,277	456,614	474,296
Total Distribution	\$3,954,939	\$4,935,511	\$4,470,955	\$4,727,363

POLICE DEPARTMENT

The Police Department combines a full range of police services with innovative and highly successful social impact programs to produce a comprehensive response to crime in Vacaville. The Police Department is committed to providing outstanding public safety services that have contributed to Vacaville being one of the safest cities of its size in California.

The Department is divided into four divisions each serving the public's needs. The Family Services Division includes the Family Investigative Response Services Team and The Family Resource Center and Youth Services, as well as the Office of Professional Standards. The Administrative Services Division is comprised of the Communications Center, Records, Property and Evidence, Training, Human Resources and the Volunteer Crossing Guard Program. The Investigations Division includes the Investigative Services Section, Crime Suppression Team, Narcotics Enforcement Team, Crime Analysis and Crime Prevention. The largest division, Field Services, consists of Patrol, Traffic and the Canine units.

PERFORMANCE MEASURES

The department's performance against its established goals is summarized below for calendar year 2006.

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
<i>Average Response Time, in minutes, for Priority One calls</i>	<i>6:00</i>	<i>6: 57</i>
<i>Average Response Time, in minutes, for Priority Two calls</i>	<i>15:00</i>	<i>15:06</i>
<i>Violent Crime Clearance Rate</i>	<i>70%</i>	<i>62.5%</i>
<i>Property Crime Clearance Rate</i>	<i>25%</i>	<i>21%</i>

BUDGET HIGHLIGHTS

The proposed FY 07/08 budget reflects the addition of two sworn officers for patrol. In addition to these positions, two traffic officers and a FIRST officer/detective previously funded through grants will be included in the General Fund. One dispatcher will be added in each of the two fiscal years of the budget period to meet increasing calls for service to the Vacaville Communications Center. A Master Social Worker, funded by Travis Unified School District through a Memorandum of Understanding, will be hired to run the Youth Services Program in that school district.

The Department continues to focus on emerging crime problems, particularly related to gang activity, as well as increased crime along the I-80 corridor, and the growing use of methamphetamines. The efforts of the Crime Suppression Team (CST), which was expanded last fiscal year, and the Vacaville Crime Suppression Advisory Committee

(VCSAC) are key in these areas. Another priority for the coming year is the continued support of the Crime Free-Multi Housing Program, with a goal of certifying all apartment complexes and mobile home parks in Vacaville.

The proposed budget also includes additional funding for the video surveillance program, which was funded in the current fiscal year with abandoned vehicle and asset seizure funds. In keeping with the Council's approved Strategic Plan, the Police Department proposes to borrow the County's License Plate Recognition System for evaluation of the effectiveness of use in Vacaville and further assessment of the feasibility of purchase in FY 08-09.

Based on the results of the pilot project to upgrade the Mobile Computer Terminals (MCTs) in patrol cars and enable automated field reporting (AFR), funding was released for the purchase of new MCT's for the entire patrol fleet of 67 vehicles. The project is expected to be completed by the end of the calendar year. AFR will allow officers to complete their reports in the field thus reducing response time to calls for service and increasing police presence as a deterrent. This budget includes associated annual operating costs of \$120,766. Also included are \$29,253 in contractual increases in the FIRST office lease cost, annual preventive maintenance for the Police building HVAC, elevator, and fire protection systems, and the assumption of CLETS system costs previously paid by the State.

CITY OF VACAVILLE
POLICE DEPARTMENT

CHIEF OF POLICE

OFFICE OF THE CHIEF

ADMINISTRATIVE ASSISTANT	1
SECRETARY II	1
ADMINISTRATIVE CLERK	1
MANAGEMENT ANALYST II	1
COMMUNITY SERVICE OFFICER	2

FAMILY SERVICES DIVISION

POLICE LIEUTENANT	1
ADMINISTRATIVE CLERK	1
COMMUNITY SERVICE OFFICER	1
FAMILY SUPPORT WORKER	3
MASTER SOCIAL WORKER	5
POLICE OFFICER	10
POLICE SERGEANT	3
SR. MASTER SOCIAL WORKER	1
SR. PROGRAM COORDINATOR	1

ADMINISTRATIVE SERVICES

POLICE LIEUTENANT	1
COMMUNICATIONS SUPERVISOR	2
COMMUNITY SERVICE OFFICER	2
DISPATCHER	15
EVIDENCE TECHNICIAN	2
LEAD DISPATCHER	4
MANAGEMENT ANALYST II	1
POLICE SERGEANT	1
PROPERTY/EVIDENCE SUPERVISOR	1
RECORDS ASSISTANT	6
RECORDS SUPERVISOR	1
SR PROGRAM COORDINATOR	1
SR RECORDS ASSISTANT	2

INVESTIGATIONS DIVISION

POLICE LIEUTENANT	1
POLICE OFFICER	15
POLICE SERGEANT	3
COMMUNITY SERVICE OFFICER	2
CRIME ANALYST	1
SR CRIME ANALYST ASST.	1
CRIME ANALYST ASST.	1

FIELD SERVICES DIVISION

POLICE LIEUTENANT	2
COMMUNITY SERVICE OFFICER	8
POLICE OFFICER	69
POLICE SERGEANT	9

TOTAL FULL TIME POSITIONS
184

**City of Vacaville
FY 2007-2009 Budget**

POLICE DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$20,052,272	\$21,735,307	\$24,325,713	\$25,856,556
Services and Supplies	1,549,567	1,229,244	1,040,606	1,057,674
Indirect Costs	1,161,152	1,124,710	1,289,520	1,255,230
One-time Costs & Tech Replacement	179,097	289,275	363,754	351,578
Total Operating Expenditures	\$22,942,088	\$24,378,536	\$27,019,594	\$28,521,038
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$22,942,088	\$24,378,536	\$27,019,594	\$28,521,038

Source of Funding:

General Fund - Discretionary Revenue	\$21,639,807	\$22,978,549	\$25,417,977	\$26,881,537
Gen Fund - Public Safety Sales Tax	347,348	373,767	383,889	401,164
Gen Fund - School District Reimbursements	63,959	60,000	161,000	161,000
Gen Fund - Other Reimbursements	150,659	105,824	115,051	58,793
Gen Fund - Alarm Fees & Charges	159,043	153,000	155,571	159,460
Gen Fund - Other Functional Revenue	223,013	248,400	269,511	276,249
Special Revenue - Traffic Safety Fines	333,259	383,996	441,595	507,835
Transfer In - Redevelopment	25,000	75,000	75,000	75,000
Total Sources of Funding	\$22,942,088	\$24,378,536	\$27,019,594	\$28,521,038

Functional Distribution:

Office of Chief	\$3,656,820	\$3,249,907	\$3,166,116	\$3,183,829
Field Services	8,522,639	11,165,014	11,495,466	12,323,129
Investigations Division	3,816,073	3,214,487	4,287,999	4,479,564
Administrative Svcs/Dispatch Division	3,199,896	3,474,513	3,714,445	3,997,953
Family Services Division	3,576,312	3,077,725	4,151,370	4,324,722
School Crossing Guards	147,158	171,890	178,323	185,060
Creekwalk	23,189	25,000	25,875	26,781
Total Distribution	\$22,942,088	\$24,378,536	\$27,019,594	\$28,521,038

Note:

Police grant programs are budgeted separately (both revenues and expenditures) when approved by the granting authority.

Budget differences from FY05/06 to 06/07 in the Functional Distribution are due in large part to a department reorganization.

FIRE DEPARTMENT

The Vacaville Fire Department provides fire suppression, rescue, hazardous materials, and non-fire emergency response services for the City of Vacaville. In addition, the Fire Department provides emergency medical services (EMS) for the City and surrounding area, including advanced and basic life support (ALS and BLS) transport service. The department also provides code enforcement, fire and life safety public education, and fire investigation services for the City.

PERFORMANCE MEASURES

The adopted performance measures for the Fire Department and the most recent data (calendar year 2006) are shown below. Beginning in 2004, emergency response time standards were modified to be based on the response time achieved for 90% of calls, including dispatch time. Response times are for critical calls within City limits.

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
<i>Response time in which an appropriately staffed ambulance or engine will arrive on the scene of critical calls (in minutes)</i>	7:00	7:29
<i>Percentage of priority occupancies inspected annually:</i>	100%	90%
<i>Percentage of other commercial occupancies inspected annually:</i>	25%	0%

While traffic pre-emption devices (Opticom) have reduced travel time in some areas, an increase in the number of calls which can require responses from second-due stations, as well as increased traffic in areas not equipped with Opticom, has maintained the 2006 response time at the 2005 level. The additional staffing for Fire Station 73 that was added in FY 06/07 is expected to enhance the 2007 response time.

The implementation of the Firehouse RMS software will enhance the ability to collect and analyze performance data for future reports.

BUDGET HIGHLIGHTS

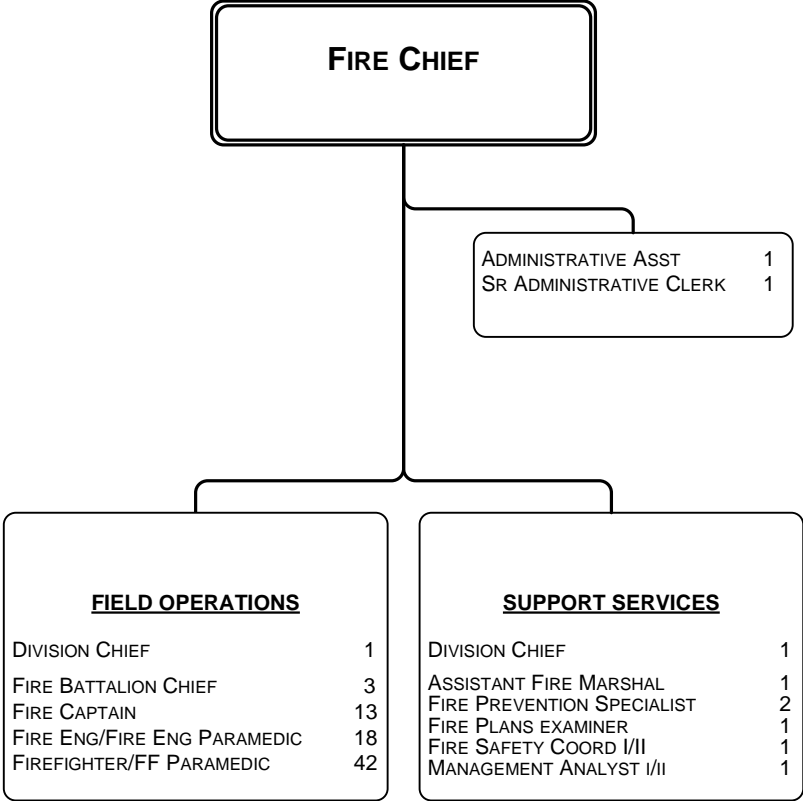
In FY 06/07, staffing levels were increased by the restoration of three previously suspended firefighter positions and the addition of six more Firefighter/Paramedics. No additional staff are included in the FY 07/08 budget; however, in the following year, the conversion of a P-T Administrative Clerk to a F-T position and the addition of a P-T EMS Quality Assurance Coordinator will be evaluated based on the realization of expected revenues.

The proposed FY 07/08 General Fund CIP budget includes \$25,000 in funding to install a pre-alert system in one fire station. The system is expected to enhance the department's ability to meet its performance goal by reducing turnout time. If the system is successful, additional funding will be proposed in the future to equip the remaining stations. Also budgeted in FY07/08 is \$30,000 for a vehicle storage building at Station 74.

The budget further includes funding for a Type III brush unit for enhanced service to the newly incorporated areas. The lease-purchase of this unit will be partially offset by the savings from the maintenance costs associated with the two 25-year-old units it is replacing.

Each of the two budget years includes \$75,000 in funding for contractual increases related to software licensing and equipment maintenance, and discretionary augmentations for safety equipment, training, and software. Department goals include equipping all first-run fire apparatus with Mobile Computer Terminals (MCT), possibly through grant funding; enhancing emergency preparedness; and investigating the possibility of a Fire Explorer Program.

CITY OF VACAVILLE
FIRE DEPARTMENT



TOTAL FULL TIME POSITIONS
87

**City of Vacaville
FY 2007-2009 Budget**

FIRE DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$12,356,772	\$13,665,460	\$14,713,755	\$15,425,547
Services and Supplies	662,291	605,940	633,277	630,676
Indirect Costs	875,927	883,588	932,693	944,715
One-time Costs & Tech Replacement	26,312	200,934	136,368	136,074
Total Operating Expenditures	\$13,921,302	\$15,355,922	\$16,416,095	\$17,137,012
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$13,921,302	\$15,355,922	\$16,416,094	\$17,137,012

Source of Funding:

General Fund - Discretionary Revenue	\$7,970,910	\$8,821,805	\$9,081,280	\$9,039,443
General Fund - Functional Revenue	353,230	337,802	438,699	449,667
Special Revenue - CFDs	254,464	372,742	630,904	993,522
County MSA (Tobacco Settlement)*	90,000	0	0	0
EMS Revenue (taxes and chgs for svc)	5,252,698	5,823,573	6,265,211	6,654,380
Total Sources of Funding	\$13,921,302	\$15,355,922	\$16,416,094	\$17,137,012

Functional Distribution:

Administration	\$634,971	\$629,008	\$760,516	\$760,025
Dispatch (20% of total dispatch)	362,947	391,762	416,178	462,255
Fire Prevention/Public Education	568,070	646,127	678,113	723,763
Fire Operations	6,289,690	7,048,410	6,662,128	6,934,839
Emergency Medical Services	6,065,625	6,640,614	7,899,157	8,256,131
Total Distribution	\$13,921,302	\$15,355,922	\$16,416,094	\$17,137,012

* Note: 2005/06 was the last year that we received funds fr

COMMUNITY SERVICES DEPARTMENT

The Community Services Department offers a wide range of recreational programs and special events for residents of all ages, and operates the City's community centers, performing arts theater, senior center, and other community facilities. For budget purposes, the activities of the Community Services Department are grouped into three categories with different goals for fee revenues.

The highest cost recovery comes from **Programs**, the "pay-to-play" classes, activities, and sports programs offered to the general population. These programs are expected to recover their direct costs (e.g. staffing, supplies, and utilities), and to contribute toward departmental and citywide overhead costs.

Next comes the **Facilities** category (buildings used for events, programs, and private rentals, including the Vacaville Performing Arts Theater, Ulatis Community Center, and Duke Sports Center). The higher level of General Fund support for this category reflects existing policies for subsidized community usage of the buildings. The Vacaville Performing Arts Theater also receives an annual allocation from excise tax (Measure I) revenues. These revenues will "sunset" in 2013.

The third category, **Social Services**, includes programs and activities for seniors and at-risk youth, and receives a majority of its funding from General Fund discretionary revenues.

BUDGET HIGHLIGHTS

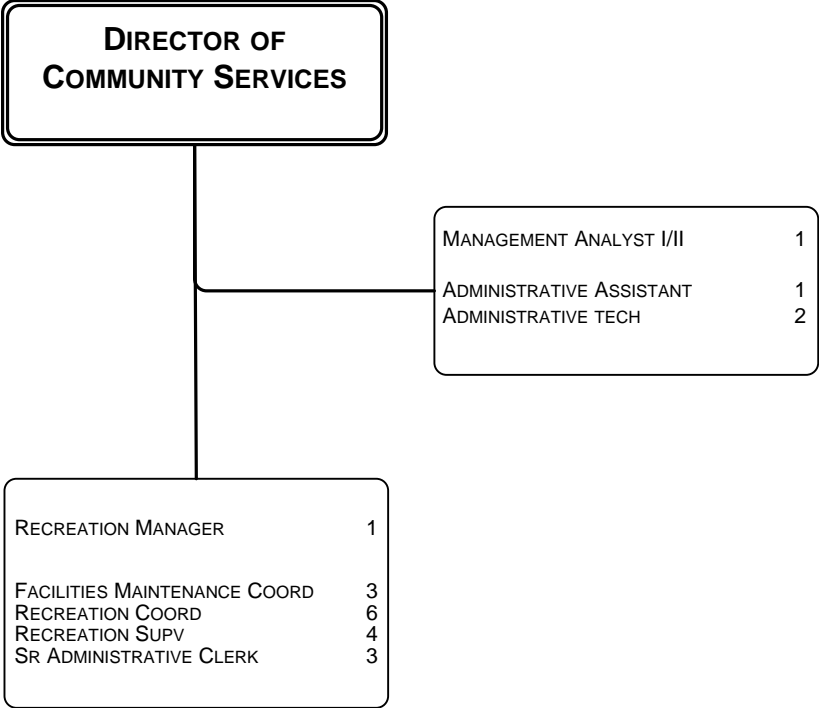
Fees for program participation are adjusted annually to allow programs to meet their funding goals. A surcharge is applied to fees for non-resident users, to help recover the full cost of the services provided. The Creekwalk/Special Events program also receives \$100,000 in funding from the Redevelopment Agency as part of the downtown promotion program.

Project costs associated with the upkeep of the community centers and other facilities are shown in the Capital Improvement Program (CIP) budget. These projects include \$105,000 for improvements at the McBride Senior Center, such as the replacement of partitions and lighting along with upgrading the fire alarm system. Restrooms in the older section of the facility will be renovated to meet current Americans with Disabilities Act standards using ADA facilities funds. Also, \$100,000 has been budgeted for the replacement of the accordion walls at the Ulatis Community Center, \$35,000 for the repair and improvement of the Cultural Center trellis/walkway, and \$40,000 to replace lighting equipment, including theatrical and spot lights, at the Vacaville Performing Arts Theater. Andrews Park enhancements include landscaping and associated irrigation, lighting, improvements to the Creekwalk observation decks, waterfall and interactive fountain, and \$150,000 funding for materials to replace the Great Wonders playground are also proposed for funding.

The expected revenue for concessions and tournaments was not realized in FY 06/07, due in large measure to the delayed opening of Al Patch Park. Those program areas are expected to increase in the upcoming budget years as the tournament schedule is filled. Overall, expected FY 06/07 revenues are 17% higher than actual revenues in the previous year.

In FY 07/08, new programs are planned in Aquatics, Cultural Arts, Teens (including an after school program at Golden West School), Adult Sports, and Nature and Environmental Education. The Community Services Department plans to form a Parks and Recreation Foundation to partner with local businesses and individuals to raise funds for the enhancement of the community services programs, parks and facilities. Community Services, with Redevelopment Agency funding, will begin the implementation of the Lagoon Valley Master Plan for the expansion of Lagoon Valley Park to accommodate increased park usage. This will include CEQA processes, review and approval of the Conditional Use Permit, and state and federal permitting processes. Redevelopment Agency funding will also be used for the development of a Master Plan and habitat mitigation for approximately 180 acres of vacant land in Centennial Park with potential uses such as an executive golf course and driving range, a dog park, walking trails, and a multi-purpose gymnasium.

CITY OF VACAVILLE
COMMUNITY SERVICES DEPARTMENT



TOTAL FULL TIME POSITIONS
22

**City of Vacaville
FY 2007-2009 Budget**

COMMUNITY SERVICES DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$3,464,926	\$3,866,192	\$4,038,991	\$4,268,477
Services and Supplies	1,757,505	1,966,925	1,888,745	2,010,608
Indirect Costs	482,583	464,439	475,327	481,923
One-time Costs & Tech Replacement	49,792	60,719	59,248	58,869
Total Operating Expenditures	\$5,754,806	\$6,358,275	\$6,462,310	\$6,819,878
Cost Distributions	\$0	\$0	\$0	\$0
Net Operating Expenditures	\$5,754,806	\$6,358,275	\$6,462,311	\$6,819,878
Source of Funding:				
General Fund - Discretionary Revenue	\$2,428,060	\$2,456,446	\$2,293,289	\$2,495,613
General Fund - Functional Revenue	3,226,746	3,801,829	4,069,022	4,224,265
Transfer In - Redevelopment	100,000	100,000	100,000	100,000
Total Sources of Funding	\$5,754,806	\$6,358,275	\$6,462,311	\$6,819,878
Functional Distribution:				
Community Services Administration	\$1,270,712	\$1,270,792	\$1,381,125	\$1,436,480
Programs:				
Adult Sports	235,981	278,509	264,928	270,241
Cultural Arts	48,624	59,677	68,237	70,972
Aquatics	454,583	257,276	346,181	366,775
Concessions*	0	84,177	59,859	62,195
Tournaments**	0	75,878	58,011	60,208
Gymnastics	260,391	288,183	253,212	310,553
Youth Sports	203,638	267,922	222,553	231,366
Nature & Environ Educ	31,070	35,370	56,004	60,705
Preschool	150,818	223,307	206,004	237,445
TGIFun	836,513	914,478	943,904	980,637
Special Events & Creekwalk	167,660	170,420	183,480	191,033
Facilities and Teens:				
Three Oaks Community Ctr	173,986	433,449	432,749	449,266
Ulatis Community Ctr	112,741	244,662	256,959	266,540
Performing Arts Theater	785,058	839,194	781,226	811,514
Sports Center	201,973	97,673	96,897	100,197
Teens	141,010	161,157	193,196	197,749
Social Services:				
Senior Center/Programs	478,092	458,194	481,470	532,733
Police Activities League	201,956	197,956	176,315	183,269
Total Distribution	\$5,754,806	\$6,358,275	\$6,462,311	\$6,819,878

* Previously included in Sports Center budget

** New in FY 06/07

Note: in FY 06/07, expenditures for electricity, garbage service, and other items were moved from Aquatics to Three Oaks to more accurately reflect usage. Further reallocations were similarly made for other facilities.

PUBLIC WORKS DEPARTMENT

The Public Works Department provides a large number of diversified services to City residents and businesses. The *Traffic Engineering Division* is responsible for signal design, traffic model development, and management of the transit program. The *Maintenance Division* maintains streets, sidewalks, traffic signals and signs, street lights, City buildings and grounds, the water distribution and sewer collection systems, storm drain and creek systems, City parks, setback landscape areas, medians, and open space, as well as trees in the public right-of-way. This division is also responsible for the central stores function, fleet procurement and maintenance, and custodial service (by contract) for City facilities, solid waste programs. The *Engineering Services Division*, which is responsible for all Capital Improvement Program (CIP) projects, and the *Utilities Division*, which provides water and wastewater services, are further described on separate pages.

PERFORMANCE MEASURES

Performance measures in the area of park maintenance were adopted in 1998. Current performance levels (calendar year 2006) for tasks associated with the Mode 2 standard of park maintenance are shown below.

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
<i>Percentage of parks maintained at a "Mode 2" level of service:</i>		
<i>Mow weekly during growing season</i>	95%	86%
<i>Aerate turf at twice-yearly rate</i>	95%	100%
<i>Fertilize turf at twice-yearly rate</i>	95%	98%
<i>Prune trees and shrubs at Mode 2 level</i>	95%	63%
<i>Vandalism/safety repairs within two working days</i>	95%	99%

Performance measures and goals for the street maintenance related functions were adopted in 1999. Results for calendar year 2006 are shown below (all data are for 2006, except for data used in the rideability index, which is from 2003).

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
<i>Percentage of roadways maintained to rideability index of "good" to "excellent"</i>	95%	95.6%
<i>Percentage of potholes repaired within 5 working days of report</i>	100%	73%
<i>Miles of streets prepared for resurfacing</i>	25-30 miles	100%
<i>Residential streets slurry sealed on a five year cycle</i>	25.9 miles	25.9
<i>Miles of arterials/collectors overlaid annually</i>	1.58	1.58
<i>Percentage of missing street signs replaced within five working days of report</i>	100%	99%
<i>Percentage of hazard complaint calls responded to with corrective action within 24 hours of report</i>	100%	95%

<u>Measure</u>	<u>Goal</u>	<u>Current</u>
<i>Percentage of streetlight outages repaired within 5 working days of report (City owned lights only)</i>	100%	96%
<i>Public R.O.W. weed abatement requests completed within two weeks of report</i>	100%	96%
<i>Percentage of school crosswalks repainted annually</i>	100%	100%
<i>Percentage of requests for sidewalk repair responded to with temporary repair within 10 working days of report</i>	100%	92%
<i>Amount of sidewalk repair performed annually (in square feet)</i>	38,000	9,940
<i>Amount of curb and gutter repaired annually (in linear feet)</i>	3,000	898
<i>Miles of major creek channel flows checked annually and cleared of major obstructions</i>	9.6	24.01
<i>Percentage of minor creek flow lines and roadside ditches checked annually and cleared of major obstructions</i>	100%	70%

BUDGET HIGHLIGHTS

The Public Works Maintenance Division continues to be impacted in its efforts to meet its performance measures due to prior state cutbacks. Last year, a Street Maintenance Worker position was restored and additional \$10,000 in non-full-time staffing is being included beginning in FY 07/08. While we have not been able to restore the \$30,000 reduction to the tree trimming budget necessitated by the state takeaways, \$20,000 in contractual services is also being added in the upcoming fiscal year. The impacts of reductions will continue to be seen relative to the performance measures in park and right-of-way litter pick-up, edging, pruning, setback and median landscape maintenance, and tree maintenance. This may also impact the ability to respond as quickly to vandalism repair and graffiti removal.

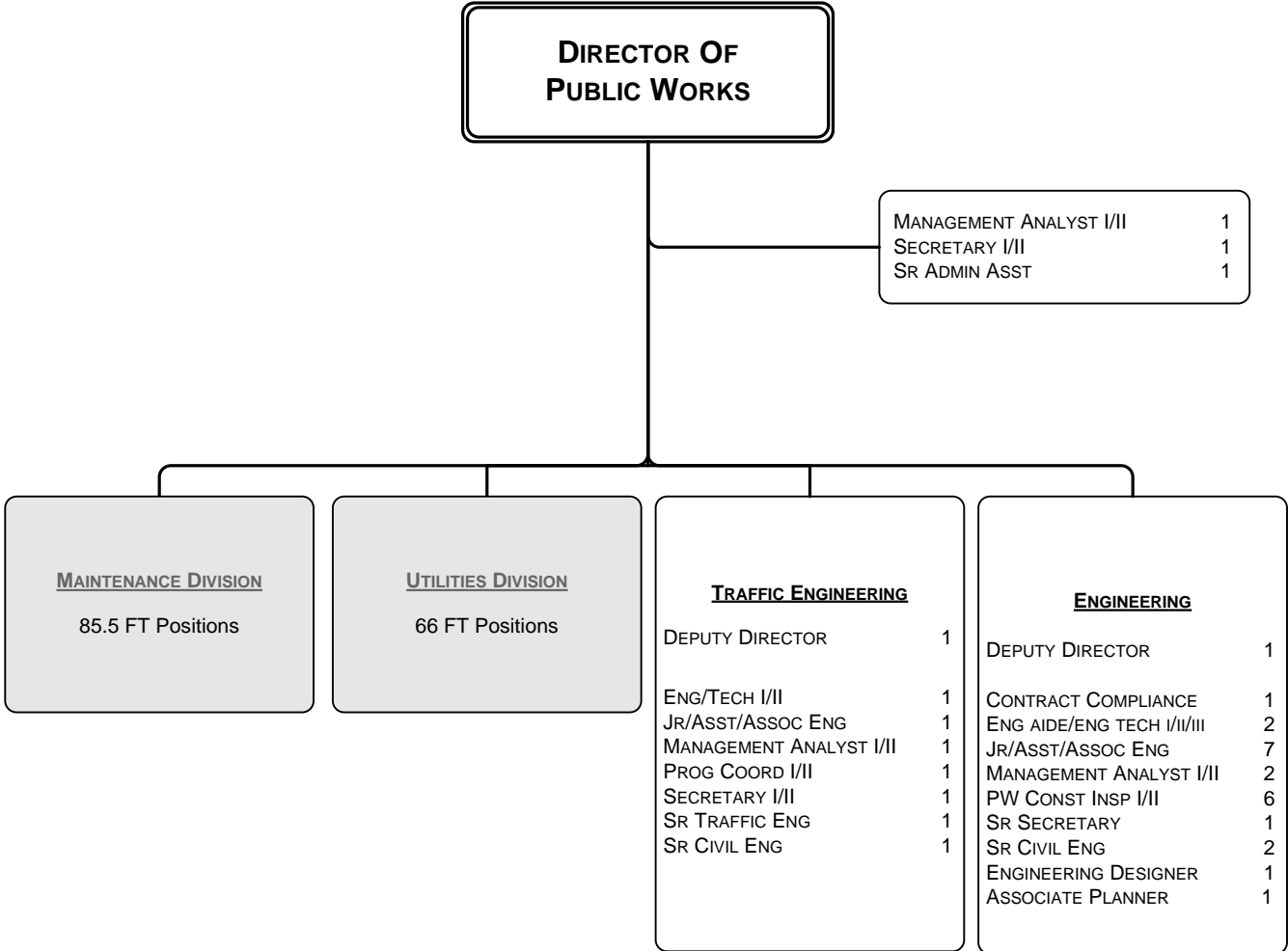
This budget reflects the relocation of the Development Engineering section from the Community Development Department to Public Works Maintenance Division in order to enhance customer service.

The FY 07/09 budget will also include:

- Lease purchase of a loader and an asphalt grinder, with funds coming primarily from utilities/general fund and Gas Tax revenues, respectively. These pieces of equipment will be used for utility and street repairs.
- In lieu of the reinstatement of the Parks Maintenance Worker I/II, \$10,000 in additional non-full-time staffing and \$20,000 for contract services will be added to the budget beginning in FY 07/08.

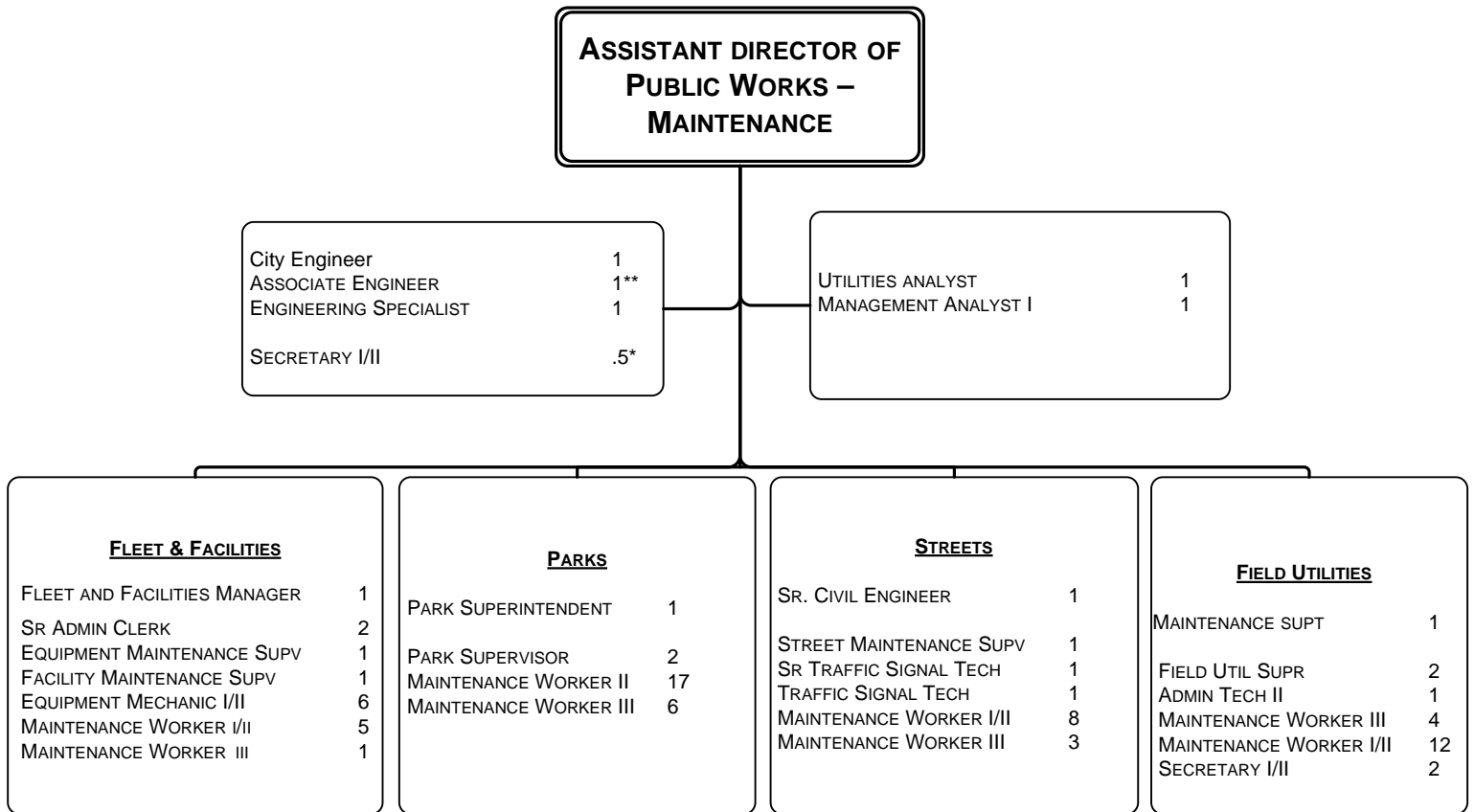
- The Public Works Department will receive \$75,000 in one-time augmentations for each of the two budget years to be spent at the department's discretion. The Maintenance Division will receive a portion of this amount to be directed towards the General Fund allocation of the lease purchase of the 4-yard wheel loader (remainder funded by Utilities), new work order software, non-full time salaries, and increases in material expenses.
- The lease purchase of an asphalt grinder with gas tax funding and a 20-ton equipment trailer through the water equipment replacement funds.
- State budget actions had necessitated the use of \$500,000 in gas tax funds for street maintenance operations; that funding has now been restored to the street overlay program.

CITY OF VACAVILLE
PUBLIC WORKS DEPARTMENT



TOTAL FULL TIME POSITIONS
187.5

CITY OF VACAVILLE
PUBLIC WORKS DEPARTMENT
MAINTENANCE/ENGINEERING
DIVISION



*Secretary I/II is shared with
Community Development

**Position suspended.

TOTAL FULL TIME POSITIONS
85.5

**City of Vacaville
FY 2007-2009 Budget**

PUBLIC WORKS DEPARTMENT

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$2,892,011	\$3,795,132	\$4,456,349	\$4,694,615
Services and Supplies	1,389,611	1,362,787	1,358,027	1,421,087
Indirect Costs	917,826	1,058,221	953,660	946,744
One-time Costs & Tech Replacement	69,895	82,439	139,428	139,006
Total Operating Expenditures	\$5,269,343	\$6,298,579	\$6,907,464	\$7,201,452
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$5,269,343	\$6,298,578	\$6,907,465	\$7,201,451
Source of Funding:				
General Fund - Discretionary Revenue	\$3,887,593	\$4,878,523	\$6,036,182	\$6,329,514
General Fund - Functional Revenue	87,225	48,000	76,758	77,412
Special Revenue - Gas Tax	1,294,525	1,345,055	794,525	794,525
Total Sources of Funding	\$5,269,343	\$6,298,578	\$6,907,465	\$7,201,451
Functional Distribution:				
Administration	\$635,489	\$653,063	\$775,687	\$803,137
Traffic Engineering	719,761	774,757	776,699	816,456
Street Maintenance	1,521,730	2,239,522	2,384,061	2,484,160
Street Maint, Gas Tax (2107, 2107.5)				
Traffic Safety	498,570	553,675	575,832	598,000
Concrete Maintenance	159,051	255,735	274,386	288,305
Storm Drainage	263,528	257,570	260,998	269,669
Public Buildings	662,984	795,487	909,662	955,827
Solid Waste Programs	278,618	266,533	428,915	448,867
Central Stores	141,565	151,453	161,685	168,515
Custodial Maintenance	299,308	350,782	359,539	368,515
ADA Title II Compliance *	88,739	0	0	0
Total Distribution	\$5,269,343	\$6,298,578	\$6,907,465	\$7,201,451

**moved to City Manager's Office 06/07*

**City of Vacaville
FY 2007-2009 Budget**

**PARKS MAINTENANCE DIVISION
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$1,280,161	\$1,435,546	\$1,437,910	\$1,580,264
Services and Supplies	454,805	551,984	557,905	542,908
Indirect Costs	339,159	340,848	418,421	409,518
One-time Costs & Tech Replacement	0	12,500	0	0
Total Operating Expenditures	\$2,074,125	\$2,340,878	\$2,414,238	\$2,532,690
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$2,074,125	\$2,340,878	\$2,414,238	\$2,532,690
Source of Funding:				
General Fund - Functional Revenue	\$1,998,391	\$2,256,878	\$1,985,099	\$2,088,542
Transfer In - Redevelopment	50,734	59,000	404,139	419,148
Transfer In - Redevelopment	25,000	25,000	25,000	25,000
Total Sources of Funding	\$2,074,125	\$2,340,878	\$2,414,238	\$2,532,690
Functional Distribution:				
Parks Administration	\$405,023	\$437,205	\$405,084	\$486,095
Parks and Grounds, North	736,438	716,371	853,767	877,585
Parks and Grounds, South	464,869	531,876	567,600	595,000
Keating Park	184,238	147,049	156,088	158,543
Ballfield Marking	15,763	27,444	28,303	29,189
Creekwalk/Town Square	49,474	109,492	113,146	87,445
Open Space/Weed Abatement	44,340	52,682	41,407	42,670
Pena Adobe/Lagoon Valley	110,377	144,459	69,415	71,452
Tree Maintenance	63,603	47,300	48,483	49,695
Al Patch Park	0	127,000	130,945	135,016
Total Distribution	\$2,074,125	\$2,340,878	\$2,414,238	\$2,532,690

**City of Vacaville
FY 2007-2009 Budget**

**LIGHTING & LANDSCAPING DISTRICTS
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$667,677	\$1,181,111	\$1,348,372	\$1,382,081
Services and Supplies	967,318	991,595	1,509,147	1,546,876
Indirect Costs	540,255	34,572	41,181	42,211
Contribs to Cap. Improv. Fund	202,815	283,500	148,140	151,844
Contribs to Reserve *	0	241,015	51,183	52,463
Total Operating Expenditures	\$2,378,065	\$2,731,793	\$3,098,023	\$3,175,474
Cost Distributions	116,784	122,625	162,609	166,674
Net Operating Expenditures	\$2,494,849	\$2,854,418	\$3,260,632	\$3,342,148

Source of Funding:

General Fund - Discretionary Revenue	\$439,885	\$448,683	\$459,900	\$471,398
Special Revenues - L&L Assessments	1,900,427	2,070,906	2,732,318	2,800,626
Special Rev - Use of Reserve Funds	154,537	334,829	68,414	70,124
Total Sources of Funding	\$2,494,849	\$2,854,418	\$3,260,632	\$3,342,148

Functional Distribution:

Patwin Park	\$49,140	\$54,800	\$54,591	\$55,956
Vaca Valley Industrial Pk SBL	65,369	79,876	61,671	63,213
Vaca Valley Business Pk SBL	36,826	31,686	27,486	28,173
Nelson Park	45,967	51,195	51,520	52,808
Willows/Gramercy Park	45,907	39,716	35,443	36,329
Alamo Creek Park	100,542	89,176	96,435	98,846
Fairmont Beelard Park	46,399	47,141	43,534	44,622
Padan Park	59,463	67,963	64,054	65,655
Cambridge Park	63,754	46,743	50,997	52,272
Trower Park	38,949	45,253	42,438	43,499
North Orchard Park	61,395	65,836	61,244	62,775
Andrews Park	66,324	87,700	84,263	86,370
Ridgeview Zone (SBL/Park)	164,617	171,102	190,586	195,351
Browns Valley Zone (SBL/Park)	166,903	161,477	165,592	169,732
Gentry Meadowlands SBL	33,273	38,829	37,417	38,352
Country Village SBL	30,374	26,224	25,219	25,849
Prairie Rose SBL	31,760	29,429	30,323	31,081
Stonegate SBL	97,100	80,777	84,623	86,739
Regency Zone (SBL/Cooper Park)	109,423	122,953	113,747	116,591
Hawkins (Valley Oak) Park	104,756	66,217	65,663	67,305
Gentry Meadowlands Park	99,444	105,089	81,917	83,965
Orange Tree Business Park SBL	83,404	83,064	74,364	76,223
Stonegate/Regency DB	2,609	5,550	5,672	5,814
Vaca Valley Business Drainage	577	1,245	1,282	1,314
Vaca Valley Industrial Drainage	871	8,500	9,304	9,537
Auto Mall SBL	10,003	8,499	8,785	9,005
Interchange BP SBL	7,464	19,831	15,207	15,587
Royal Cathay SBL	5,779	8,533	8,790	9,010
Community Ctr SBL	0	0	14,828	15,199

Account Description	2005/06	2006/07	2007/08	2008/09
	Actual	Adjusted Budget	Proposed Budget	Proposed Budget
Community Center NP	32,897	33,793	29,362	30,096
Southwood Park	48,550	48,431	53,732	55,075
Stonewate Park	97,023	76,101	78,640	80,606
Country Village/Prairie Rose DB	11,110	22,826	23,804	24,399
Downtown Landscaping	57,263	86,461	86,573	88,737
Spring Lane SBL	3,106	2,588	2,150	2,204
Burton Estates SBL	6,095	5,996	3,602	3,692
Vacaville Business Park SBL	19,910	30,351	25,965	26,614
Arlington Community Park	114,522	106,616	108,546	111,260
Fairmont Beelard SBL	10,615	8,850	6,540	6,704
Pheasant Country Park	70,231	53,346	67,043	68,719
Southwood SBL	1,031	1,962	3,013	3,088
Vacaville Bus Park Drn	490	10,000	31,858	32,654
Interchange Bus Park DB	738	2,000	4,059	4,160
Cambridge SBL	11,819	9,667	9,958	10,207
Allison/Ulatis Median SBL	51,906	67,757	61,978	63,527
Auto Mall LT	705	500	1,847	1,893
Interchange LT	3,965	4,265	4,427	4,538
Vacaville Bus Park LT	2,014	4,542	7,731	7,924
Royal Cathay LT	1,239	1,397	1,498	1,535
Cannon Station SBL	38,246	36,570	38,902	39,875
Cannon Station Park	81,441	88,175	86,264	88,421
Nelson SBL	3,580	3,054	3,040	3,116
Theatre Landscaping (Basic SBL)	4,400	5,225	5,225	5,356
Allison/Ulatis LT	16,664	18,370	17,557	17,996
Vaca Valley Bus. Pk II SBL	0	25,128	108,799	111,519
Vaca Valley Bus. Pk DB	0	10,000	0	0
Vaca Valley Bus. Pk LT	3,994	4,467	3,210	3,290
Petco/I80 SBL	4,051	5,389	5,189	5,319
Crestgate Cove SBL	29,655	17,810	16,000	16,400
Cooper Buffer SBL	15,044	19,863	19,688	20,180
Normandy Meadows NP	6,448	12,637	13,441	13,777
Granada Lane SBL	2,704	3,096	2,159	2,213
Orange Drive MN	2,217	3,468	2,036	2,087
Orange Drive LT	3,588	4,256	4,393	4,503
Countrywood SBL	22,934	30,526	20,626	21,142
Skyview SBL	28,880	37,819	23,504	24,092
Laurel Woods SBL	36,493	32,554	18,079	18,531
Laurel Woods DB	0	2,000	5,833	5,979
North Village SBL	0	79,950	70,083	71,835
Vaca Valley Bus Pk II-LT	0	5,000	5,834	5,980
Middle Horse Creek DR	186	2,000	18,715	19,183
Costco LT	2,109	3,361	3,462	3,549
Costco SBL	6,851	7,299	8,428	8,639
Hampton Park LT	686	1,222	1,260	1,292
Quinn Rd LT	93	1,329	1,370	1,404
North Village DB	0	1,922	32,112	32,915
North Village LT	2,017	4,966	20,477	20,989
Alamo Place LT	451	3,000	6,633	6,799
Alamo Place DR	0	2,000	12,871	13,193
Majestic Oak SBL	588	3,500	12,525	12,838
Majestic Oak LT	84	1,194	1,230	1,261
Majestic Oak DR	150	0	9,694	9,936
Villages on Vine SBL	6,628	7,500	18,993	19,468
Villages on Vine LT	339	2,600	4,987	5,112

Account Description	2005/06	2006/07	2007/08	2008/09
	Actual	Adjusted Budget	Proposed Budget	Proposed Budget
Villagio SBL	747	20,000	0	0
Villagio LT	62	850	890	912
Nob Hill LT	0	0	157	161
Portofino SBL	0	8,656	16,454	16,865
Amber Ridge SBL	0	8,596	11,923	12,221
Portofino LT	0	3,617	3,727	3,820
Maplewood SBL	0	6,524	13,289	13,621
Maplewood LT	0	2,686	3,669	3,761
Maplewood DR	0	3,043	6,269	6,426
Meadowood SBL	0	6,424	0	0
Meadowood LT	0	4,568	4,706	4,824
Southtown SBL	0	26,555	79,665	81,657
Southtown LT	0	5,362	32,122	32,925
Southtown NP	0	10,745	127,027	130,203
Cheyenne SBL	0	26,860	32,801	33,621
Cheyenne LT	0	5,525	16,796	17,216
Ventana SBL	0	5,304	9,888	10,135
*** Southtown DB	0	0	28,497	29,209
*** Cheyenne OS	0	0	11,315	11,598
*** Cheyenne DB	0	0	7,872	8,069
*** Vine Meadows LT	0	0	1,272	1,304
*** Vine Meadows DR	0	0	1,570	1,609
*** Sterling Chateau #2	0	0	749	768
*** Sterling Chateau #3	0	0	434	445
*** Stratton Estates OS	0	0	5,223	5,354
*** Ivywood OS	0	0	2,377	2,436
Total Distribution	\$2,494,849	\$2,854,418	\$3,260,632	\$3,342,148

NOTE: Final figures for L&L Districts will come from the annual levy reports approved by City Council.

*Included in Contribs to Cap. Improv. Fund in 05/06

**Reserve is not entered as budget because it is already in fund balance.

***New in FY 07/08

**City of Vacaville
FY 2007-2009 Budget**

**TRANSIT OPERATIONS
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$136,480	\$209,004	\$234,528	\$247,921
Services and Supplies	1,960,290	2,122,750	1,863,214	1,967,370
Indirect Costs	815,499	375,671	212,053	323,884
One-time Costs & Tech Replacement	5,942	6,749	3,458	3,435
Total Operating Expenditures	\$2,918,211	\$2,714,174	\$2,313,253	\$2,542,610
Cost Distributions	48,204	80,614	53,381	0
Net Operating Expenditures	\$2,966,415	\$2,794,788	\$2,366,635	\$2,542,610
Source of Funding:				
Transportation Development Act (TDA)	\$2,616,644	\$2,323,471	\$1,963,925	\$2,119,764
Federal Transit Administration (FTA)	0	0	0	0
Fairbox revenue	341,291	471,317	402,710	422,846
Advertising revenue	8,480	0	0	0
Total Sources of Funding	\$2,966,415	\$2,794,788	\$2,366,635	\$2,542,610
Functional Distribution:				
Fixed Route - City Coach/SRTP	\$1,836,776	\$1,849,167	\$1,495,962	\$1,616,430
Fixed Route City Link (Fairfield)	172,040	150,000	159,000	170,950
Special Services -Taxi and Paratransit	542,164	580,622	586,673	621,980
Fixed Route - Ferry (Vallejo)	229,933	0	0	0
Solano Bart Express (Fairfield)	185,502	215,000	125,000	133,250
Total Distribution	\$2,966,415	\$2,794,788	\$2,366,635	\$2,542,610

PUBLIC WORKS DEPARTMENT Engineering Services Division

The Engineering Services Division of the Public Works Department provides for the design, inspection, and contract administration of all Capital Improvement Program (CIP) projects, inspects public right-of-way construction for private developments, and runs the Transportation System Management (TSM) program for Vacaville. In addition, the Division is responsible for developing and maintaining the City Standard Specifications, mapping for GIS, and filing for construction plans for projects within the public right-of-way. The Engineering Services Division is comprised of three sections: Administrative Support, Design, and Construction Administration.

BUDGET HIGHLIGHTS

The FY 07/08 Capital Improvement Program budget will provide new or additional funding for six major CIP projects including Paden School Road Extension, Vaca Valley/I-505 Interim Interchange Improvements, Pleasants Valley Detention Basin, Water Plant Generator Replacement, Butcher Reservoir Valve Vault, and Andrews Park Irrigation System Replacement. During this fiscal year, the primary goals of the Engineering Services Division will be to initiate the environmental clearance, right of way acquisition and/or design of major projects such as the Vacaville Intermodal Transportation Center, the Nob Hill Bike Path, Paden School Road Extension, Vaca Valley/I-505 Interim Interchange Improvements, Andrews Park Irrigation System Replacement, the new Southtown Fire Station and the Water Plant Generator Replacement. Critical CIP projects scheduled for design completion in the FY 07/08 include Pleasants Valley Detention Basin, Butcher Reservoir Valve Vault, Dobbins/E. Monte Vista Avenue Widening, the two FEMA projects to restore the Creekwalk and the Alamo Creek Bike Path, and the Leisure Town Road/I-80 Interchange Landscaping.

Additionally, right of way needed for the Davis Street Widening Phase 3 will be acquired and design initiated during this fiscal year with construction anticipated in FY 08/09. Engineering Services will provide design support to Community Services in the Lagoon Valley Park Master Planning effort. Also, staff will continue with the design of major utility projects (reservoirs, booster pump stations and lift stations) to accommodate the necessary infrastructure for development of Lower Lagoon Valley, and will initiate design of the Zone 3 reservoir.

Major CIP projects that will be in construction during FY 07-08 include the Easterly Wastewater Completion Project, Nut Tree Trunk Sewer, Vacaville Transit Center, Centennial Park Bike Path, Southside Bike Path, Elmira Road Soundwall, Allison Parkway Sewer Lift Station, Creekwalk restoration, Alamo Creek Bike Path restoration, Pleasants Valley Detention Basin, Dobbins/E. Monte Vista Avenue Widening, and Leisure Town Road/I-80 Interchange Landscaping. This workload, in addition to the smaller magnitude CIP projects, the 2008 Slurry Seal and Asphalt Concrete Overlay, AT&T Project Lightspeed as well as other utility encroachment permits, and private land development projects requiring inspection.

The FY 07-08 budget also includes contributions from Traffic, Water, Sewer, and Storm Drainage Development Impact Fees to complete the update to the City of Vacaville

Standard Plans and Specifications and to purchase an update to the Citywide Orthorectified Aerial Imagery.

The Engineering Services Division will be undergoing a minor reorganization this next fiscal year whereas the vacant Associate Engineer position will be replaced with an Associate Planner or similar classification. The Division will undergo further reorganization to include the City Engineer's functions over this two year budget cycle and will adopt the approved budget as established by the Acting City Engineer at that time.

**City of Vacaville
FY 2007-2009 Budget**

**ENGINEERING SERVICES
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$982,340	\$2,653,917	\$2,728,080	\$2,867,432
Services and Supplies	183,377	142,888	168,797	151,691
Indirect Costs	439,343	94,920	98,928	101,064
One-time Costs & Tech Replacement	64,104	69,119	51,700	51,395
Total Operating Expenditures	\$1,669,164	\$2,960,844	\$3,047,505	\$3,171,582
Cost Distributions	331,020	347,570	364,949	383,196
Net Operating Expenditures	\$2,000,183	\$3,308,415	\$3,412,454	\$3,554,778

Source of Funding:

Transfer In - General Fund	\$40,000	\$40,000	\$40,000	\$40,000
Transfer In - Redevelopment	20,000	20,000	20,000	20,000
Transfer In - Utilities DIF	20,000	20,000	20,000	20,000
Traffic Impact Fees (TSM)	66,078	127,527	137,371	142,486
Special Fund Revenue	1,854,105	3,100,888	3,195,083	3,332,292
Total Sources of Funding	\$2,000,183	\$3,308,415	\$3,412,454	\$3,554,778

Functional Distribution:

Engineering & Inspection Services	\$1,862,494	\$3,180,888	\$3,275,084	\$3,412,292
Transportation Systems Management	137,689	127,527	137,371	142,486
Total Distribution	\$2,000,183	\$3,308,415	\$3,412,454	\$3,554,778

PUBLIC WORKS DEPARTMENT

Utilities Division

The Utilities Division of the Public Works Department acquires, treats, and delivers clean, drinkable water and collects, treats, and environmentally disposes of wastewater and biosolids. The Easterly Plant Renovation and Expansion Project expands capacity from 10 MGD to 15 MGD. Final construction is nearing completion which ties the older North Plant in with the newer South Plant. Staff and attorneys continue litigation proceedings against the State Water Resources Control Board on the 2001 National Pollutant Discharge Elimination System (NPDES) permit for the Easterly Plant. Parallel to the litigation, staff is attempting to negotiate with the Regional Board and the Environmental Protection Agency regarding alternative permit requirements.

BUDGET HIGHLIGHTS

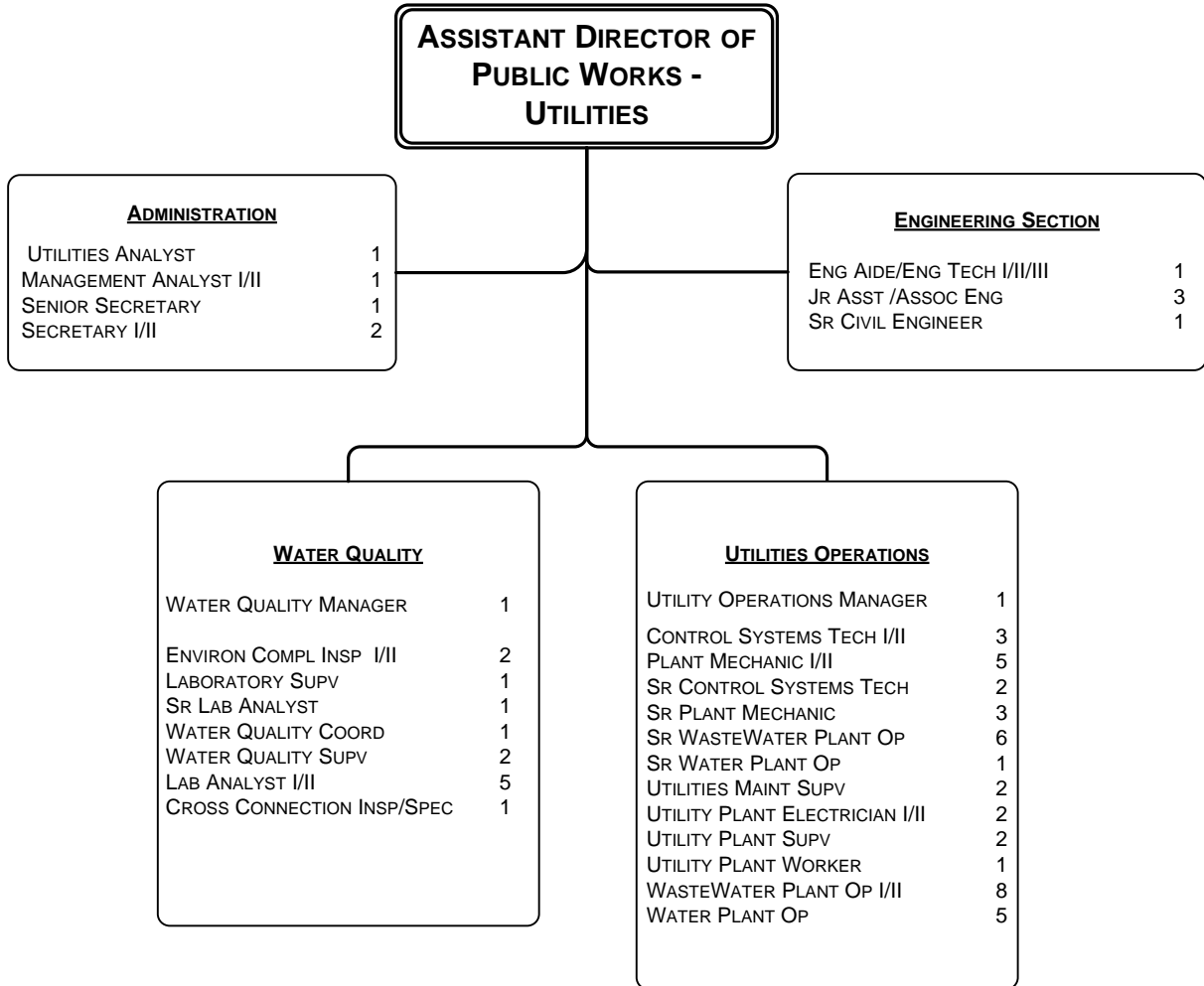
The Utilities Division, which operates both water and wastewater utilities through enterprise funds, developed a long-term rate plan approved by the City Council, to maintain the Water Utilities fund. These increases will help the utility keep pace with inflating operating costs; however, they will not cover any additional treatment expenses stemming from onerous permit requirements which may be the result of current litigation.

The proposed operating budget for the Utilities Division includes one additional full-time position in FY 07/08 and one reallocation of a position for FY 07/08 due to reorganization of duties and responsibilities within Utilities Administration. Further, 2 additional full-time positions in FY 08/09 will be evaluated based on revenues. With the increase in the number of facilities to maintain, additional maintenance and maintenance support positions are being requested. The addition of a Senior Administrative Clerk into the maintenance group for administrative work order support, inventory, control, and parts research and ordering would allow mechanical and technical staff more time to devote to their craft, thereby decreasing the need for contractual services. The positions to be evaluated in FY 08/09 are a Utility Plant Worker and an Electrician. The Utility Plant Worker is needed to support routine preventative maintenance work orders resulting from re-integration of the North Plant. With the North Plant back on-line, we estimate this position would be responsible to complete 3,800 work orders annually, as well as special project work. Though the type and complexity of facilities have significantly increased, we have not increased the number of electricians (two) since FY 98/99. However, we are now requesting the addition of one electrician and vehicle in FY 08/09.

Also included in the proposed budget are increases for chemicals and supplies. The Major Equipment Replacement fund will be utilized for laboratory equipment replacement, a CalOSHA compliance requirement audit for electrical equipment, and software upgrades for the Wastewater Plant SCADA system. In addition, the lease purchase of an equipment trailer and a portion of a loader will be funded from the Vehicle and Equipment Replacement Fund.

These expenses are projected to be within the recently approved rate structure.

CITY OF VACAVILLE
PUBLIC WORKS DEPARTMENT
UTILITIES DIVISION



TOTAL FULL TIME POSITIONS
66

**City of Vacaville
FY 2007-2009 Budget**

**WATER UTILITY
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$3,122,106	\$3,624,512	\$4,096,842	\$4,321,403
Services and Supplies	5,632,393	4,603,291	5,271,248	5,321,251
Indirect Costs	1,127,523	897,574	828,160	847,134
One-time Costs & Tech Replacement	16,559	55,623	11,398	11,356
Transfers to Capital Reserve	995,317	1,597,000	2,117,000	2,559,000
Total Operating Expenditures	\$10,893,898	\$10,778,000	\$12,324,648	\$13,060,144
Cost Distributions/Bad Debt Expense	944,631	991,862	1,056,455	1,108,528
Net Operating Expenditures	\$11,838,530	\$11,769,863	\$13,381,103	\$14,168,672

Source of Funding:

Enterprise Fund Revenue	\$10,174,265	\$11,054,160	\$12,018,471	\$13,331,643
Use of (Contribution To) Fund Balance	(335,735)	715,703	1,362,632	837,029
Transfer in from Sewer Fund	2,000,000	0	0	0
Total Sources of Funding	\$11,838,530	\$11,769,863	\$13,381,103	\$14,168,672

Functional Distribution:

Water Supply and Production	\$3,612,690	\$3,112,150	\$3,873,200	\$4,008,200
Transmission and Distribution	1,168,937	1,307,785	1,354,000	1,401,000
Customer Services: Field Service	1,372,518	1,553,072	303,000	284,000
NBR Treatment Plant	2,198,344	1,496,002	2,142,000	2,185,000
Utilities Maintenance	632,650	715,975	642,000	664,000
Water Conservation Program	35,615	52,531	38,000	39,000
Backflow Repair/Maint	169,123	158,512	181,000	187,000
Water Quality Laboratory	283,319	295,638	298,000	308,000
Equipment Repair and Maint	110,616	157,800	0	0
Engineering Services	12,591	46,662	48,000	50,000
Facilities Replacement (Transfer)	995,317	1,597,000	2,117,000	2,559,000
Cost Distributions/Bad Debt Expense	0	0	1,056,455	1,108,528
Excise Taxes (Measure G)	1,246,811	1,276,735	1,328,448	1,374,944
Total Distribution	\$11,838,530	\$11,769,863	\$13,381,103	\$14,168,672

**City of Vacaville
FY 2007-2009 Budget**

**SEWER UTILITY
PUBLIC WORKS DEPARTMENT**

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$5,382,127	\$5,583,824	\$6,107,760	\$6,422,483
Services and Supplies	5,225,384	5,047,828	4,809,426	4,789,561
Indirect Costs	2,304,119	1,727,943	1,763,956	1,800,797
Transfer to Water Fund	2,000,000	0	0	0
One-time Costs & Tech Replacement	207,927	266,274	54,408	54,071
Transfers to Capital Reserve	2,747,153	4,633,500	6,086,500	6,166,900
Total Operating Expenditures	\$17,866,710	\$17,259,369	18,822,050	19,233,812
Cost Distributions/Bad Debt Expense	1,192,440	1,252,062	1,426,665	1,496,398
Net Operating Expenditures	\$19,059,150	\$18,511,431	\$20,248,715	\$20,730,210
Source of Funding:				
Enterprise Fund Revenue	\$16,569,785	\$18,275,784	\$19,311,987	\$20,338,399
Use of (Contribution To) Fund Balance	2,489,365	235,647	936,728	391,811
Total Sources of Funding	\$19,059,150	\$18,511,431	\$20,248,715	\$20,730,210
Functional Distribution:				
Easterly Treatment Plant	\$4,577,763	\$4,121,549	\$4,913,200	\$4,969,200
Industrial Treatment Plant	339,467	233,648	0	0
System Maintenance	1,136,528	1,233,597	1,277,000	1,322,000
System Administration	2,459,012	2,166,953	939,000	972,000
Utilities Maintenance	1,826,934	1,628,129	1,685,000	1,744,000
Water Quality Laboratory	777,307	780,781	789,000	817,000
Source Control	428,360	476,947	509,000	527,000
Sludge Disposal	0	52,530	54,000	56,000
Easterly Permitting	0	56,405	58,000	60,000
Cogeneration	1,783	528,521	10,350	10,712
Equipment Repair & Maintenance	0	181,876	0	0
Engineering Services	17,717	69,994	72,000	75,000
Facilities Replacement (Transfer)	3,255,279	4,633,500	6,086,500	6,166,900
Transfers out to Water Fund	2,000,000	0	0	0
Cost Distributions/Bad Debt Expense	0	0	1,426,665	1,496,398
Excise Taxes (Measure G)	2,239,000	2,347,000	2,429,000	2,514,000
Total Distribution	\$19,059,150	\$18,511,431	\$20,248,715	\$20,730,210

NON-DEPARTMENTAL

The Non-Departmental budget funds operating costs of a general nature, not associated with a particular department. Examples include property tax administration charges imposed by the County; museum maintenance support; membership dues for the League of California Cities and ABAG; animal shelter costs; utilities costs not associated with a particular department; employee training programs; and the employee assistance program. The Non-Departmental budget also includes debt service payments on open space acquisitions, and a \$150,000 contribution to the library (allocated from Measure I revenues).

BUDGET HIGHLIGHTS

Beginning in FY 07/08, the proposed budget includes costs for animal control services, totaling almost \$275,000, which were previously in the Police Department operating budget. In addition, due to the decreasing County contribution to the cities' share for animal shelter services based on the Memorandum of Understanding (MOU), the FY 07/08 costs are expected to be nearly \$300,000. In FY 08/09, the County contribution will terminate entirely and the City's share is projected at over \$348,000. Under the terms of the MOU, the City receives all fees for the licensing of animals within its jurisdiction. Programs are planned to enhance licensing revenue by increasing the number of animals licensed as well as possible fee increases.

Further, \$19,000 for the annual costs for the Solano Emergency Communications Activities (SECA) countywide radio interoperability project have been included in the budget. County property tax administration fees have increased by \$132,768 to \$247,768. Various contractual and inflationary increases, including reverse 911, city internet and intranet, and webstreaming costs, amount to \$33,084.

In FY 08/09, \$80,000 has been added for biannual municipal election costs as well as \$25,000 for a user fee study. Various contractual and inflationary increases in this fiscal year total \$40,301.

General fund vehicle replacement costs remain budgeted at \$300,000 per year. Primarily used for patrol cars and maintenance vehicles, these costs are shown as an operating transfer (see "Sources and Uses: General Fund Operations").

**City of Vacaville
FY 2007-2009 Budget**

NON-DEPARTMENTAL

Account Description	2005/06 Actual	2006/07 Adjusted Budget	2007/08 Proposed Budget	2008/09 Proposed Budget
Operating Expenditures:				
Salaries and Benefits	\$18,844	\$26,655	\$14,560	\$15,070
Services and Supplies	674,574	942,838	1,343,953	1,473,608
Indirect Costs	457,702	524,133	629,775	582,603
Vehicle Replacement & Tech Replacement	29,936	17,160	23,356	103,201
Total Operating Expenditures	\$1,181,056	\$1,510,786	\$2,011,644	\$2,174,482
Cost Distributions	0	0	0	0
Net Operating Expenditures	\$1,181,058	\$1,510,786	\$2,011,644	\$2,174,482

Source of Funding:

General Fund - Discretionary Revenue	\$1,181,058	\$1,510,786	\$2,011,644	\$2,174,482
Total Sources of Funding	\$1,181,058	\$1,510,786	\$2,011,644	\$2,174,482

Functional Distribution:

Non-Departmental - General	\$841,880	\$1,023,370	\$1,511,966	\$1,674,417
Radio System*	0	148,238	160,503	209,629
Library subsidy	150,000	150,000	150,000	150,000
Open Space Debt Payments	189,178	189,178	189,175	140,436
Total Distribution	\$1,181,058	\$1,510,786	\$2,011,644	\$2,174,482

Note:

*Vehicle replacement contributions shown as operating transfer; see
"Sources and Uses: General Fund Operations"*

**Radio system (maintenance and site lease costs) previously included in the IT Division Budget.*